



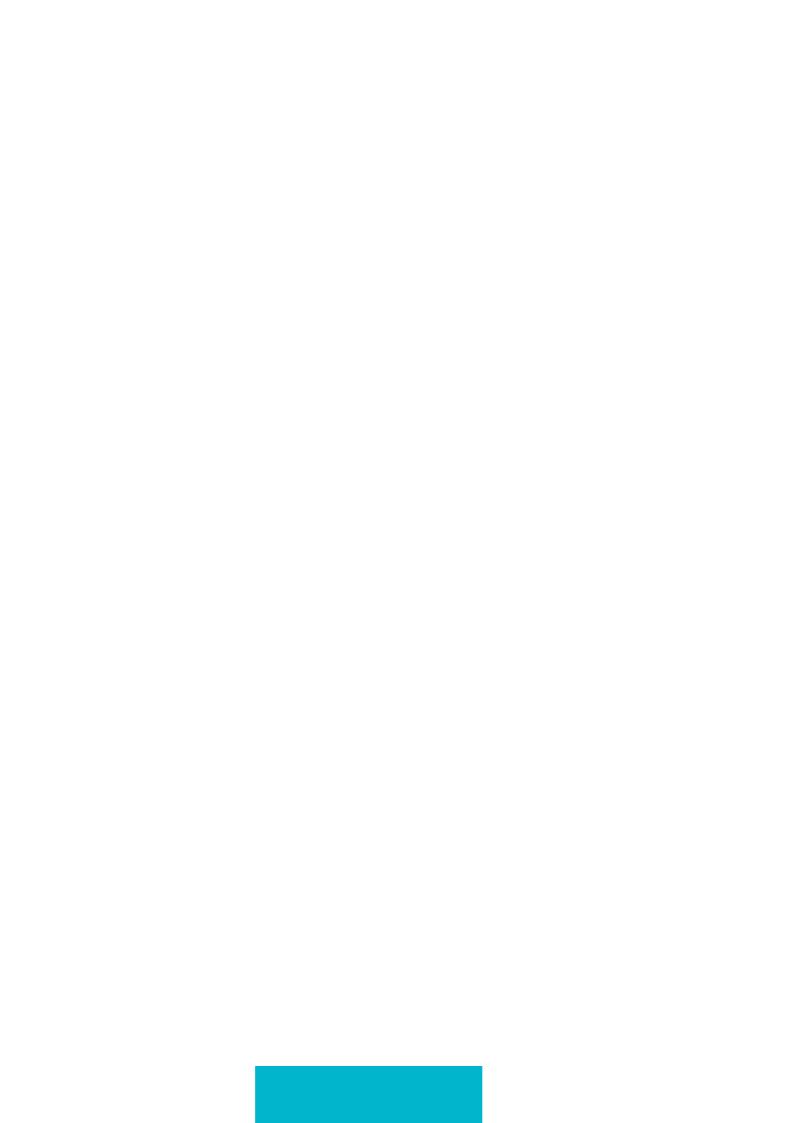


Living | Connected | Busy | Protected



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1.1 Foreword - Mayor

The Corporate Plan 2010-2014 has been developed following a broad consultation process involving the Community, Local Agencies, Elected Members and Council Employees. The plan will provide the basis of the operations of the Council for the next five years and demonstrates how we will work together to improve the quality of life – socially culturally, economically and environmentally for the people of South Dublin County. The goals, outcomes and supporting strategies to achieve that vision will be continually monitored to ensure that the Corporate Plan remains relevant to the needs of the Community in a changing environment.

This document highlights what is important to us as a Community both now and into the future The downturn in the economy has provided many new challenges but also opportunities, now more then ever there is a need for people to take active ownership of their communities, by empowering citizens through collaborative ownership we can ensure that the Council works in partnership with our stakeholders to generate shared solutions to the issues that affect communities, together we can strengthen local democracy and build community spirit.

I am very proud to present this strategic document and I encourage the people of South Dublin County, Elected Members and Council Staff to embrace the Corporate Plan. It is a plan for our future and its success will be strengthened and measured by the contribution that we can all make by working together to ensure a positive future for South Dublin County

Cllr. Mick Duff

Mayor of South Dublin County



1.2 Foreword - County Manager

The Corporate Plan 2010-2014 outlines South Dublin County Council's strategy for the next five years. This Council has assets of 3.7 billion and provides services to over a quarter of million people, 90,000 households and over 6,000 businesses.

As a Council we are aware of the demands on monies spent in repairing the damage caused by anti-social behaviour - this we refer to as the 'Cost of Yesterday'. This cost impacts directly on our ability to invest in improvements in the County. We have developed a range of initiatives which have a pro-social emphasis including 'Spaces for Change' and a 'Social Credit Scheme' to develop new ways of working and empowering people. We call this 'Investing in Tomorrow'

As a Council we are committed to an interagency approach to maximise the effective delivery of services. We will support the business community by working with other agencies to reduce the cost of doing business and encourage inward investment. We will facilitate employment by supporting all the agencies involved in the 'Innovation Enterprise Zone' and champion sustainability through the examination and creation of sustainable energy projects.

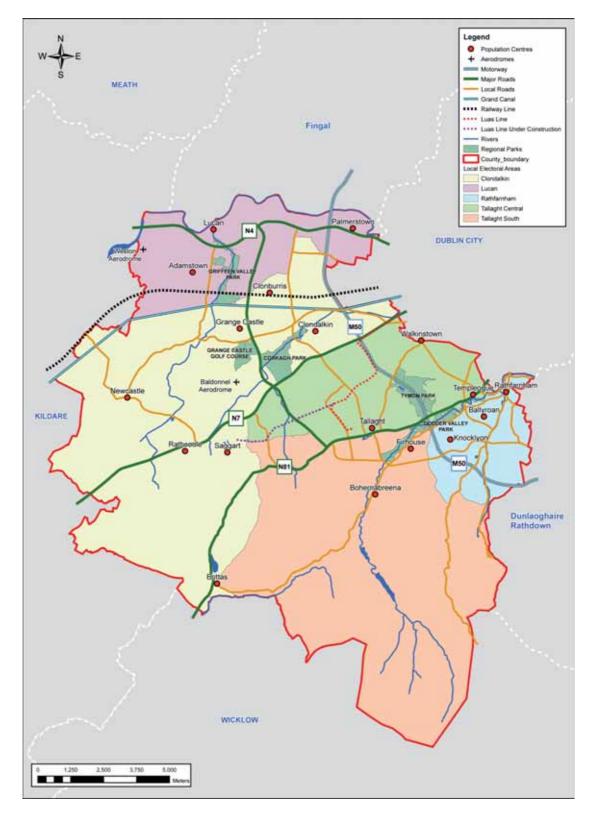
The objectives of this Corporate Plan will be delivered by the Mayor and Councillors in conjunction with the Council's staff. We will use all our resources to empower and develop the potential of this County as an excellent place to live, work and invest.

Joe Horan

County Manager



2.1 Map of South Dublin County



2.2 South Dublin County in Context

South Dublin County Council was established in 1994 and is the third largest local authority in Ireland covering an area of 222.74 square kilometres. Its population is growing and currently stands at 246,935 (Census 2006). This represents a 3.39% increase since the last census in 2002. Tallaght is the main urban centre with a population of approximately 80,000.

South Dublin County is divided into five electoral areas with 26 Councillors in total, elected every five years. The Council have statutory functions and represent the electorate over a range of public issues. They represent the Local Authority on a range of public agencies and promote the coordination of various public bodies operating locally.

In 2006

- The number of young people (aged 0-24) represented 38% of the population
- The number of adults of working age (aged 25-64) represented 55% of the population
- The number of people of retirement age (over 65's) represented 7% of the population
- The number of people with a disability represented 8.9% of the population









3.0 About this Corporate Plan

3.1 Mission Statement

To provide open, effective, inclusive and participative local democratic processes together with good quality services and supports which sustain, improve and promote the social, environmental, cultural and economic fabric of South Dublin County for all who live, work and visit there.

Our mission statement reflects our commitment to enhancing the role of the Mayor and Elected members in order to promote local democracy and encourage Citizens to engage in local decision making processes. Our citizens deserve services that are responsive, efficient, and innovative and meet the need of the individual at every stage of the life cycle. We will continue to push the boundaries in evaluating our processes to identify new ways of doing our business with the use of modern technology.

3.2 Core Organisational Values

Our values underpin the basis of all our work.

- Putting The Citizen at the centre of what we do
- Stronger Local Democracy and Leadership
- Community Development and Participation
- Making the best use of our resources
- High Standards in Corporate Governance
- Staff Empowerment
- Implementing safe systems of work
- Flexibility and openness to change

3.3 Cross Cutting Themes

As a progressive and innovative local authority the cross cutting themes are central to how we do business and deliver good quality service to our citizens.

3.3.1 Services for All

A life cycle approach to service delivery recognises the key stages of development during each person's lifespan. Early intervention in one generation will bring benefits to successive generations. The Life cycle approach commits to addressing the needs of each person from childhood to working age to retirement and those with special needs. The Council is dedicated to ensuring that its policies and actions are inclusive of all. The Council will work to treat everyone with fairness and dignity.



3.3.2 Working Together

The sharing of information and skills among agencies will achieve important public benefits including increased productivity, improved policymaking and integrated public services. We will continue to strengthen this interagency approach to ensure that citizens experience coherent, integrated and effective public services. We are committed to innovative inter – agency projects such as the Children's Services Committee, Traveller Strategy, Innovation Enterprise Zones and Joint Policing Committee.

3.3.3 Innovation and Creativity

The Council will harness creative and innovative ways of working. Councillors and staff will deliver real citizen centred services using creative thinking

and skill sharing. Nurturing innovation and creative thinking in the development of new technologies will deliver economic growth and enterprise.

3.3.4 Sustainable Living

Sustainable Living meets the needs of the present without compromising the ability of future generations. Sustainability recognises that Social, Economic and Environmental issues are interdependent.

Relevant Plans and Strategies

Towards 2016 - Social Partnership Agreement 2006-2015

National Action Plan for Social Inclusion 2007-2016

National Development Plan 2007-2013

National Spatial Strategy 2000-2020

Report on the Task Force for Active Citizenship

National Disability Strategy

Making Ireland's Development Sustainable

OCED Review of the Irish Public Service

Building Ireland's Smart Economy

Strategy for Science Technology and Innovation 2006-2013

South Dublin - A Place for People 2002-2012

- County Development Board Strategy

County Development Plan 2010-2016

Major Emergency Plan







4.0 Strategic Themes



A Community which has the skills and supports to create and sustain a Vibrant, Participative, Safe and Inclusive community in which each person is enabled to live a fulfilling life



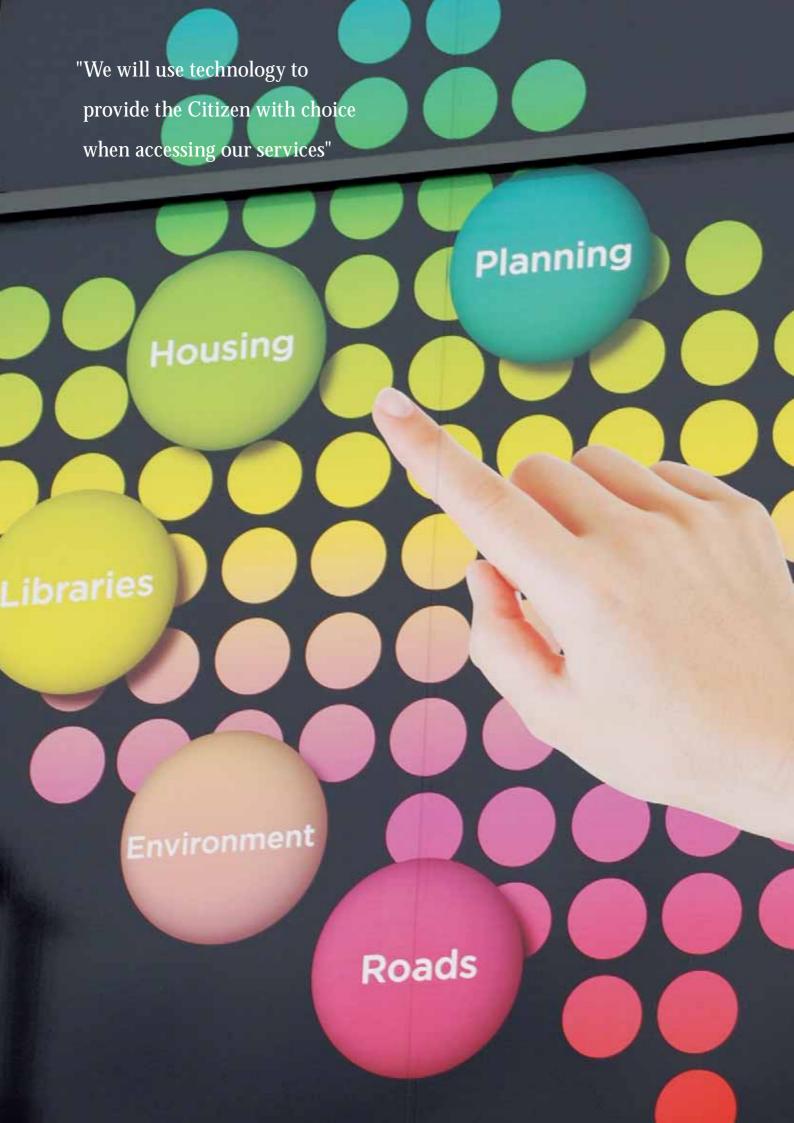
A County whose infrastructure is of high quality, sustainable with modern infrastructural networks including Roads, Water and Drainage Services, Waste, Telecommunications / Broadband and Energy Resources that provide for existing and future communities



South Dublin is a place where enterprise and innovation is facilitated by the development of meaningful supports through the implementation of appropriate planning policies, development of infrastructure and the nurturing of creativity



South Dublin County is an area of rich and varied landscapes, architecture, archaeology and culture. South Dublin County Council protects these elements of our heritage, to maximize the enjoyment and experiences of all citizens and visitors and to ensure their availability for future generations



A Living Place





Wision:

A Community which has the skills and supports to create and sustain a Vibrant, Participative, Safe and Inclusive community in which each person is enabled to live a fulfilling life.

4.1.1 Community Engagement and Participation

Strategic Goal 1 - All citizens will engage in the development of the Living Place

4.1.2 Housing

Strategic Goal 2 - Every citizen will have accommodation which is appropriate to their needs.

📥 Objectives:

The Council will:

- Continue to build a collective understanding of the type of society we want by engaging with citizens of all ages
- Develop and build on the concept of Social Capital, fostering greater civic responsibility and promoting Active Citizenship across all ages
- Improve the profile of young people and recognise their contribution to Communities
- Empower communities to assist the local authority to create and maintain a high quality public realm which is attractive and safe.

Objectives:

The Council will:

- Continue to develop and implement sustainable inclusive and appropriate Housing policies, which meet the changing needs of all citizens throughout their lifetime
- Continue to develop Home Zones and Safe routes in our planning processes to ensure protection for all including the most vulnerable
- Promote social integration through managed tenure mix
- ♦ Adopt best practice in Estate Management

Context

South Dublin County Council will create living spaces where every citizen, young and old is valued and enabled to live a fulfilling life. We will build a County which is pro-community, pro-learning and pro-business, where citizens enjoy a high quality of life. So, we look to the Arts, Sports and Recreation opportunities, life-long learning and to Community development initiatives to build a sustainable life experience.





 Promote safer communities by working in partnership with communities and other organisations

4.1.3 Community Facilities -**Cultural, Sporting, Recreation**

Strategic Goal 3: A community open to the rich depths of creativity, which recognises the value of participation for all in education, the arts and sporting opportunities

Objectives:

The Council will:

- Support sustainable local arts and cultural programmes in South Dublin
- Provide a quality Library service which caters for the Lifelong learning needs, both Educational and Recreational of all communities

- Promote digital literacy by providing access to technology
- Promote the facilities and amenities in Parks, by supporting a healthy lifestyle through active and passive recreation
- Encourage Sport and Recreation by developing tailored programmes to target specific groups of the community
- Develop Community centres for all our citizens, creating a real 'centre' for Community activity
- Promote pro-social behaviour through the introduction of Social credits
- Continue to explore ways of maximising our buildings and facilities to change outcomes for our Citizens through our 'Spaces for Change' Initiative'

Relevant Plans and Strategies

Towards 2016 - Social Partnership Agreement 2006-2015

National Action Plan for Social Inclusion 2007-2016

National Development Plan 2007-2013

National Spatial Strategy 2000-2020

Delivering Homes, Sustaining Communities

Report on the Task Force for Active Citizenship

National Disability Strategy

South Dublin - A Place for People 2002-2012

County Development Plan 2010-2016

Library Development Plan 2007-2011

Customer Services Action Plan and Citizen Charter

South Dublin County Council's Disability Implementation Plan

Strategic Plan for Sport and Recreation in South Dublin County 2010-2016

South Dublin County's Arts Development Strategy 2006-2010

Development and Implementation of Youth Arts Strategy in South Dublin County

South Dublin County's Children's Services Strategy

Developing Play in South Dublin

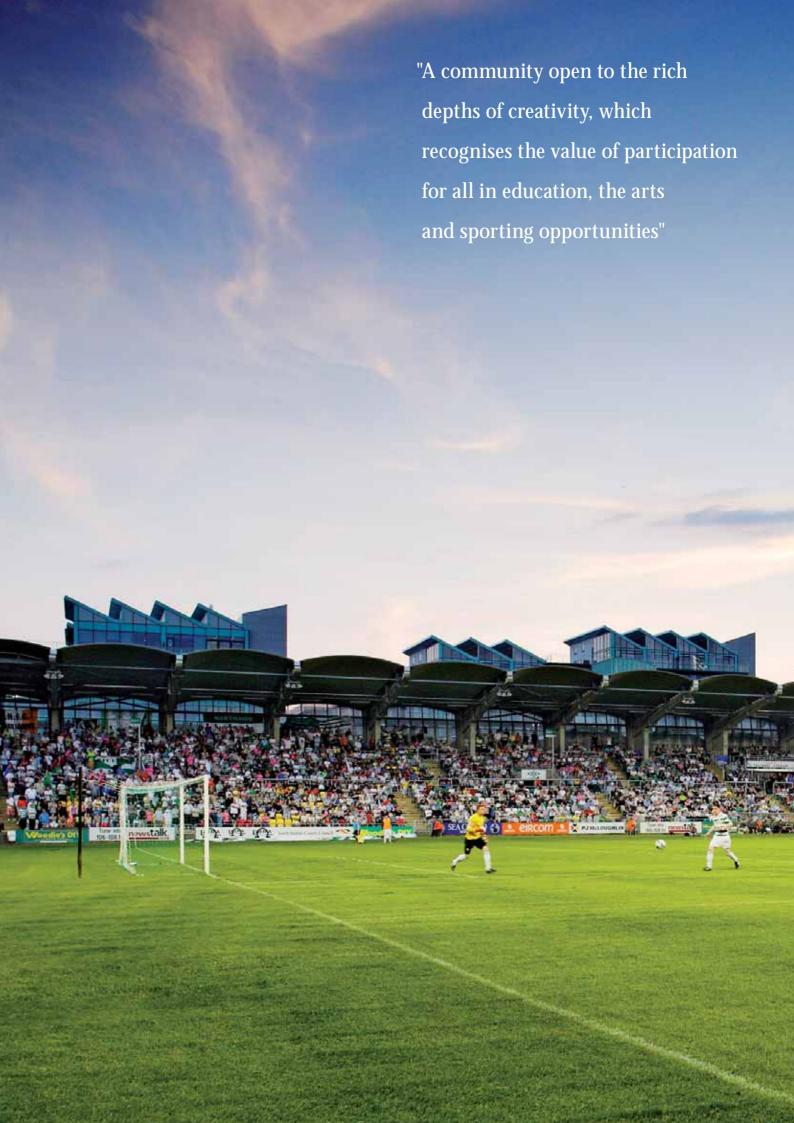
South Dublin County Inter-agency Traveller Strategy

Anti-Social Behaviour Policy

Major Emergency Plan







A Connected Place





Vision - A County whose infrastructure is of high quality and sustainable. Modern infrastructural networks including Roads, Water and Drainage Services, Waste, Telecommunications / Broadband and Energy Resources will provide for existing and future communities.

4.2.1 Strategic Goal - To develop and maintain high quality, sustainable and modern Infrastructural Networks including Roads, Water and Drainage Services, Waste, Telecommunications / Broadband and Energy Resources that provide for existing and future communities

H Objectives:

The Council will:

- Promote and facilitate an accessible infrastructural network throughout the county in order to achieve balanced social and economic development and competitiveness.
- Have regard to all relevant International, National, Regional and Local strategic requirements influencing infrastructural provision in the county
- Maintain the county's infrastructure to a consistently high standard in a professional planned and systematic way

- Influence the provision and maintenance of high quality infrastructural standards through relevant legislative frameworks
- Promote integrated and coordinated infrastructural maintenance / improvement programmes in consultation and cooperation with relevant stakeholders
- Expand the use and sharing of spatial data to enable more effective and integrated service and infrastructural planning.
- Place sustainability and Climate Change strategies at the core of infrastructural planning and Council operations
- Factor future operational implications into project specification and implementation



Context

South Dublin County requires a strong underlying infrastructural base in order to facilitate sustainable, integrated development and continuous advancement. This includes building bricks such as the transportation network of roads, bus corridors, rail, light rail, cycle lanes and pedestrian routes essential for safe and efficient movement within and through the county. It also includes water storage & distribution systems and surface water and foul drainage network essential to service the existing built environment and to facilitate new development areas. New sustainable development patterns in areas such as Adamstown and Clonburris are predicated on such high quality infrastructure.

For new areas to prosper as largely self-contained living environments, they need state-of-the-art telecommunications infrastructure, including broadband connectivity and other advanced technologies to leverage maximum benefits of the Smart Economy to support the enterprise sector in

generating growth and jobs. Significant progress has been made in diverting waste from landfill through waste prevention, reduction, re-use and recycling initiatives. More needs to be done to build on this base through the continued implementation of the Dublin Regional Waste Management Plan, implementing public education programmes to influence domestic, institutional and business behaviour and using best available technologies for efficient collection and disposal.

The impact of climate change and the need to exploit alternative energy resources makes it imperative for the Council through its community leadership role to develop a Low-carbon Economy using its unique mix of planning, economic, community and environmental drivers and its proven ability to leverage progress through partnership working arrangements.



Relevant Plans and Strategies

National Development Plan 2007-2013

Transport 21 - 2006-2015

Smarter Travel - A Sustainable Transport Future

National Cycle Policy

Smarter Travel Work Place

Making Ireland's Development Sustainable

Dublin Waste Management plan 2005-2010

Greater Dublin Regional Code of

Practice for Drainage Works

Eastern River Basin Management

Plan for 2009 to 2015

South Dublin County Council's Litter

Management Plan 2008-2011

South Dublin County Climate Change Strategy

South Dublin County Energy Policy

Major Emergency Plan



A Busy Place





Wision:

A County which is a great place to live work and develop a business where innovation and creativity are nurtured, where towns are places of activity, enterprise and employment and sustainable economic growth is promoted

4.3.1 Strategic Goal - Promote an urban environment with the right conditions to enable economic growth

4.3.2 Strategic Goal - Build on and develop existing interagency approaches to improve the local economy.

🖶 Objectives:

The Council will:

- Ensure that sufficient zoned land is available to accommodate both inward investment and the growth of existing businesses.
- Promote intensive employment uses with high accessibility to public transport.
- Support the start up and incubation of innovation led, high growth and knowledge based businesses at appropriate locations.
- Promote attractive places in which to work, shop and recreate.
- Assist the integration of compatible use and vibrant urban centres.
- Promote the Smart Travel initiative.



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The Council will:

- Collaborate with state agencies and other interested parties to ensure a cohesive response to the business community's needs.
- Develop an interagency marketing campaign to attract investment.
- Support existing business infrastructure through co-ordinated thinking.
- Continue to work with IDA Ireland to promote Grange Castle Business Park as a centre of excellence.

Context:

The promotion of mixed, inclusive and vibrant urban neighbourhoods is central to creating a busy and active County. The Council plays a pivotal role in supporting, developing and fostering enterprise and economic development through coherent and structured planning policies.

Acting as a catalyst and facilitator for promoting enterprise and employment, it supports existing economic enterprises, building on the success of the high technology crescent connecting Citywest and Grange Castle Business Parks. The County will face a range of economic challenges including controlling the cost of doing business. The Council will promote the Smart Travel initiative which will provide targeted policies to support a lower transport carbon footprint.

The Council will provide its services in an economic and cost efficient manner: set out policies for future development in a structured and clear fashion and promote an urban form that maximises the use of infrastructure.



4.3.3 Strategic Goal - Assist in the control of the cost of doing business

Objectives:

The Council will:

- Encourage energy efficiency and adopt alternative/renewable energy sources and best practice in Council operations.
- Promote an energy efficient County that will be cost effective.
- Promote Tallaght as a new energy zone through the use of energy mapping.
- Provide Council services in a cost effective manner.

4.3.4 Strategic Goal - Promote South Dublin County as an educational, Research and Development centre of excellence

A Objectives:

The Council will:

- Continue to foster linkages with educational institutions, business and the public sector to promote enterprise in South Dublin.
- Continue to engage with the Creative Dublin Alliance.



4.3.5 Strategic Goal - Maximise opportunities for the highly skilled on the live register by encouraging new business start-ups and facilitating up-skilling for individuals

 Promote the capacity of South Dublin County to host international conferences, conventions and events.

Objectives:

The Council will:

- Complete rollout of Innovation
 Enterprise Zones Initiative.
- Build and develop relationships with appropriate agencies such as Enterprise Ireland, FÁS, South Dublin County Development Board and South Dublin County Enterprise Board.
- Focus on developing networking opportunities between individuals to nurture new ideas and promote knowledge sharing.

4.3.6 Strategic Goal - Promote the development of new telecommunications technologies such as WiMax in the County

Relevant Plans and Strategies

Towards 2016 - Social Partnership Agreement 2006-2015

National Development Plan 2007-2013

National Spatial Strategy 2000-2020

Making Ireland's Development Sustainable

Building Ireland's Smart Economy

Strategy for Science Technology and Innovation 2006-2013

South Dublin County - A Place for People 2002-2012

Smarter Travel - A Sustainable Transport Future

County Development Plan 2010-2016

An Integrated Economic Development Strategy for South Dublin County

South Dublin County Energy Policy

Objectives:

The Council will:

- Facilitate agencies involved in the provision of infrastructure.
- Promote the usage of non-proprietary infrastructure.
- Consider pilot areas for the introduction of new technologies.

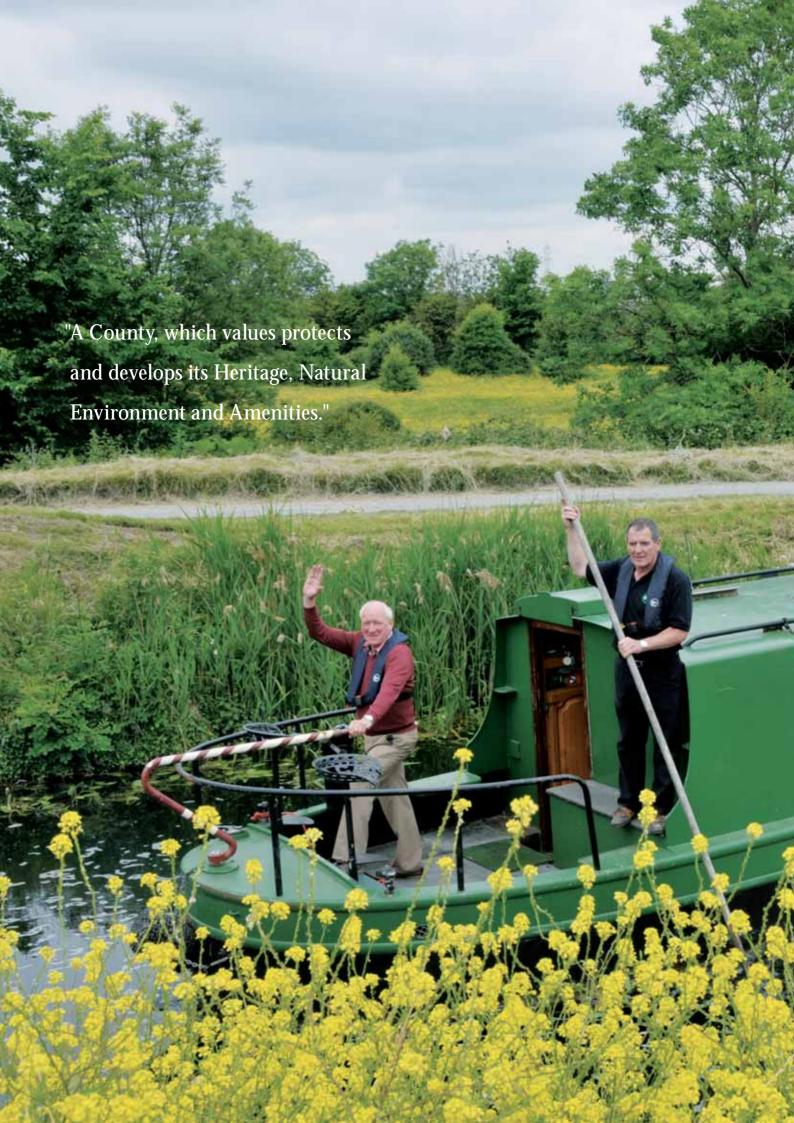
4.3.7 Strategic Goal - Promote South Dublin County as the premier location for business, sport and leisure tourism.



The Council will:

Support South Dublin County Tourism
 Ltd. in building this County into a premier
 business, sport and leisure destination.





A Protected Place







A County, rich in local heritage and natural environmental facilities, parks and amenities for the benefit of present and future generations.

A healthy and well protected environment and heritage contributing to the social and economic wellbeing of the whole community.

4.4.1 Strategic Goal - To protect and celebrate our heritage landscape we will strengthen and promote the identity of South Dublin County

4.4.2 Strategic Goal - Protect the landscapes, habitats, special areas, architectural and archaeological features by:



The Council will

- Ensure that heritage elements are a core element of the County's Strategies and Plans
- Support and implement the County Heritage Plan
- Protect and promote local heritage



The Council will

- Protect the County's environments, habitats and species and consider the developing national landscape policy.
- Develop and implement a strategy for the protection, management and enhancement of the natural and recreational potential of waterways.
- Protect, manage and enhance the tree population through the development of an integrated Tree Strategy.
- Develop and access and use of significant natural and built assets such as the Parks, Mountains, the Liffey, Dodder, Rivers and the Grand Canal.



Context:

South Dublin County is an area of rich and varied landscapes, architecture, archaeology and culture. South Dublin County Council protects these elements of our heritage, to maximize the enjoyment and experiences of all citizens and visitors and to ensure that their availability for future generations.



- Investigate the development and promotion of habitats within transport routes.
- Protect the rural and upland environment for all citizens
- Develop and promote a biodiversity plan.
- ♦ Identify architectural conservation areas
- Develop an inventory of Council controlled structures. Manage and maintain these structures to ensure their conservation and safety.
- Promote and support alternative and imaginative use of architectural structures and graveyards.
- Develop and utilise a civic grant structure to support the protection of South Dublin County's landscapes, habitats, structures and culture.

4.4.3 Strategic Goal - To promote education and awareness of the rich landscapes, habitats, architecture, archaeology and culture of South Dublin County:

A Objectives:

The Council will

- Increase knowledge and awareness of the existing landscapes, habitats, architecture, archaeology and culture resources.
- Raise awareness of protection policies, objectives and the work of the Council in the protecting these resources
- Continue to develop the collection and services of the Local Studies Section of the Library Service and make the collection accessible.
- Developing a plan for the setting up a County Archive.

4.4.4 Strategic Goal - Sustainable

Planning and Development:

A Objectives:

The Council will:

- Prioritise the development of green spaces in order to facilitate the County's green network for people and for wildlife.
- Retain local heritage identity in new developments
- Promote sensitive use of existing landscapes for walking and cycling.
- Use suitable materials and finishes in all developments in keeping with materials and traditional local practice.
- Promote sustainable energy systems and the benefits of alternative energy strategies while protecting existing landscapes and structures.
- Prepare a Green Infrastructure Plan that seeks to add to the value of the County's open space network for the benefit of people and the protection of wildlife.
- Encourage green architecture.
- Protect and enhance food security in the County by encouraging local production of food for humans.
- Support the development of allotments and community gardens



4.4.5 Strategic Goal - To support and promote inter-agency and cross-department working in protecting landscapes, habitats, architecture, archaeology and culture of South Dublin County by:

Objectives:

The Council will:

- Promote the County Climate Change Strategy
- Support the work of in creating links from populated areas of South Dublin County to the Dublin Wicklow Mountains.

4.4.6 Strategic Goal - To develop and support the Irish language on a County basis and within the Council

A Objectives:

The Council will

- Facilitate all customers who choose to deal with the Council in Irish.
- Agree and implement the Irish Language Scheme.
- Consider the recommendations in the 20 Year Strategy for the Irish Language 2010-2030.

Relevant Plans and Strategies

20 Year Strategy for the Irish Language

Offical Language's Act

National Landscape Policy

South Dublin County - A Place for People 2002-2012

County Development Plan 2010-2016

Library Development Plan 2007-2011

South Dublin County's Heritage Plan 2010-2015

South Dublin County Council's Irish Language Scheme 2010-2012

5.0 Implementation and Monitoring

Corporate Plan

(Strategic Planning document for South Dublin County Council)



Business Plans

(Strategic Service Improvement plans)



Team Plans

(Implementation plans for individual teams within departments)



Personal Development Plan

(Individual objectives and targets for staff related to the sectional plan)



5.1 Modernisation and Change

South Dublin County Council will continue to build on the Modernisation Agenda by focusing our activities through teamwork. Work is divided into three Clusters of the Management Team.

- The Built Environment Cluster is comprised of Planning, Roads, Environment, Housing, Community, Architects, Finance, Development and Parks Departments.
- The Quality of Life Cluster consists of Environment, Architects, Housing, Community, Law and Planning Departments.
- **3.** The **Organisational Change Cluster** reflects the input of IT, Human Resources, Finance and Corporate Services Departments

5.2 Democracy on the Web

We will use technology to provide the citizen with choice when accessing our services. Technology is rapidly becoming the mechanism through which we will deliver enhanced services. The citizen can expect the best possible response times from us when they interact with us electronically via the web.

- We use technology to simplify local government processes for citizens in order to provide effective eGovernment solutions.
- We will make self service the most effective manner in which citizens can interact with the Council through providing the latest web based information.
- We will harness emerging technologies to establish best value through appropriate open source usage.

5.3 Effective Management of our Resources

The Council is responsible for the effective management of a wide range of resources, principally in terms of staffing, finance and physical assets. We will ensure prudent management of these resources by continually supporting and developing a multi skilled workforce and by having an economic focus on our areas of activity. We aim to ensure that all our assets are used in a way to achieve maximum efficiency by obtaining value for money while delivering a quality service for those who live, work and visit South Dublin. We will continue to develop effective management systems to support our operations and to provide accountability across all of our activities.

5.4 Reporting Performance

Each year as part of the Annual Budget Process we report on the Corporate Plan and the progress made in delivering our priorities, and improving the quality of life for the citizens of South Dublin County.

In addition we will report on our achievements of the Corporate Plan in the Council's Annual Report which also details our performance in relation to other Local Authorities through the National Performance Indicators. These are a set of nationally collected statistics on services provided by local authorities. These statistics are independently audited by the Local Government Management Services Board. The most recent information is available in the Council's Annual Report which is available on the council website at www.sdcc.ie

For Further Information

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You can find this and our other plans on our website at www.sdcc.ie www.twitter.com/sdublincoco.ie





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Appendix 2

Strategic Policy Committee Membership

Economic Development (including Planning)

Arts, Culture, Gaeilge, Education & Libraries

Environment

Chair:

Cllr Eamon Tuffy

Chair:

Cllr. Marie Corr

Chair:

Cllr John Hannon

Councillors:

Cllr Colm Brophy, Cllr Emma Coburn, Cllr Marie Corr, Cllr Sean Crowe, Cllr Robert Dowds, Cllr Trevor Gilligan, Cllr Pamela Kearns, Cllr William Lavelle, Cllr Guss O' Connell, Cllr Cathal King, Cllr. Catriona Jones

Councillors:

Cllr Paddy Cosgrave, Cllr Sean Crowe, Cllr Tony Delaney, Cllr Mick Duff, Cllr John Hannon, Cllr Caitríona Jones, Cllr Cáit Keane, Cllr. Éamonn Walsh, Cllr Guss O' Connell

Councillors:

Cllr Sean Crowe, Cllr Robert Dowds, Cllr John Lahart, Cllr WilliamLavelle, Cllr Éamonn Maloney, Cllr Guss O' Connell, Cllr Eamon Tuffy, Cllr Éamonn Walsh, Cllr. Emma Coburn

Sectoral / Pillars:

Neil Durkin, 1-3 Sandford Road, Ranelagh, Dublin 6

Garrett Robinson, SIAC Construction, Monastery Road, Clondalkin, Dublin 22

Jim Fay, 20 Glenview Drive, Tallaght, Dublin 24

Sean Giblin, 2 Finnstown Fairways, Lucan, Co. Dublin

Donie Anderson, Castlekelly, Glenasmole, Tallaght, Dublin 24

John Kearns, Bolbrook Enterprise Centre, Avonmore Road, Tallaght, Dublin 24

Sectoral / Pillars:

Ann Fitzpatrick 49 Bawnlea Avenue, Jobstown, Tallaght, Dublin 24

Meg Murphy 6 Glenmore Court Ballyboden

Dublin 16

Jim Fay, 20 Glenview Drive Tallaght, Dublin 24

John Conroy, 2 Tamarisk Drive, Kilnamanagh, Dublin 24

Sectoral / Pillars:

Pat Lee, St. Anne's, Bohernabreena, Co. Dublin

Sherri Brennan, Skips Trans, Unit 518B Greenogue Business Park, Rathcoole, Co. Dublin

Connie Kiernan, 187 Wheatfield Road, Palmerston, Dublin 20

Una Ruddock, 6 Tullyhall Crescent, Lucan, Co. Dublin

Mary Clare Wallace, Killinarden Business Park, Killinarden, Tallaght, Dublin 24

Appendix 2

Strategic Policy Committee Membership

Development

Sports, Recreation & Community
Affairs (including Parks)

Transportation

Chair:

Cllr. Paddy Cosgrave

Chair:

Cllr. Cathal King

Chair:

Cllr Derek Keating

Councillors:

Cllr Robert Dowds, Cllr Mick Duff, Cllr Trevor Gilligan, Cllr Pamela Kearns, Cllr Gino Kenny, Cllr Cathal King, Cllr Brian Lawlor, Cllr Dermot Looney, Cllr Matthew McDonagh

Councillors:

Cllr Paddy Cosgrave, Cllr Tony Delaney, Cllr Mick Duff, Cllr Derek Keating, Cllr Gino Kenny, Cllr Brian Lawlor, Cllr Dermot Looney, Cllr Matthew McDonagh, Cllr Therese Ridge

Councillors:

Cllr Colm Brophy, Cllr Emma Coburn, Cllr Paddy Cosgrave, Cllr Caitríona Jones, Cllr Cáit Keane, Cllr John Lahart, Cllr William Lavelle, Cllr Therese Ridge, Cllr Eamon Tuffy

Sectoral / Pillars:

Ben Healy, Glenbrook Park, Rathfarnham, Dublin 14

Tommy Gilson, 17 Bawnlea Avenue, Jobstown, Dublin 24

John Murphy, Highdown Hill, Newcastle, Co. Dublin

Betty Tyrell Collard, Room 417A, Department of Enterprise, Trade & Employment, 23 Kildare Street, Dublin 2

Sectoral / Pillars:

Carmel McCartney, 6 Muckross Green, Perrystown, Dublin 12

Sean Reid, Community Centre, Main street, Rathcoole, Co. Dublin

Cecil Johnson, Killinarden Community Council

James Coughlan, Astropark, Greenhills Road, Dublin 24.

Sectoral / Pillars:

Matt Moran, IBEC, Confederation House, Dublin 2

Tom Newton, 7 Meadow View Grove, Hillcrest, Lucan, Co. Dublin

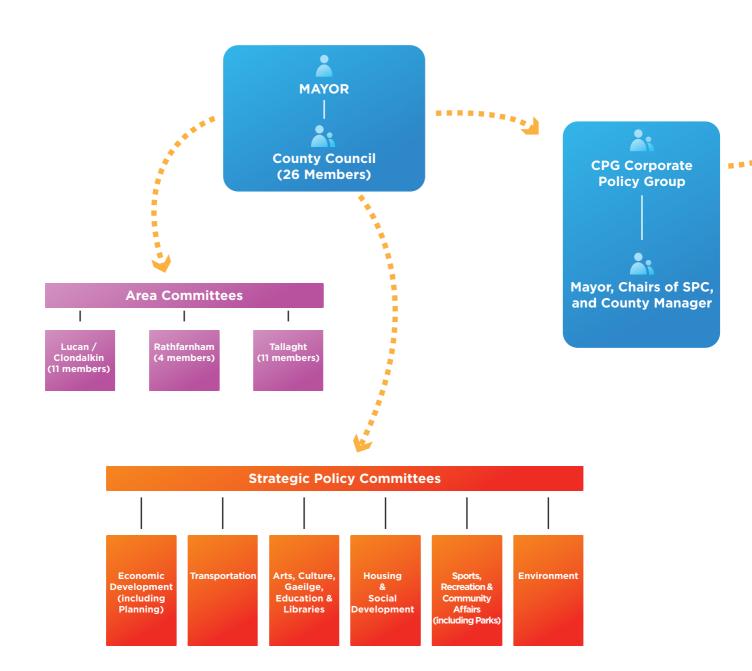
Kevin Farrell, 6 Tullyhall Crescent, Lucan, Co. Dublin

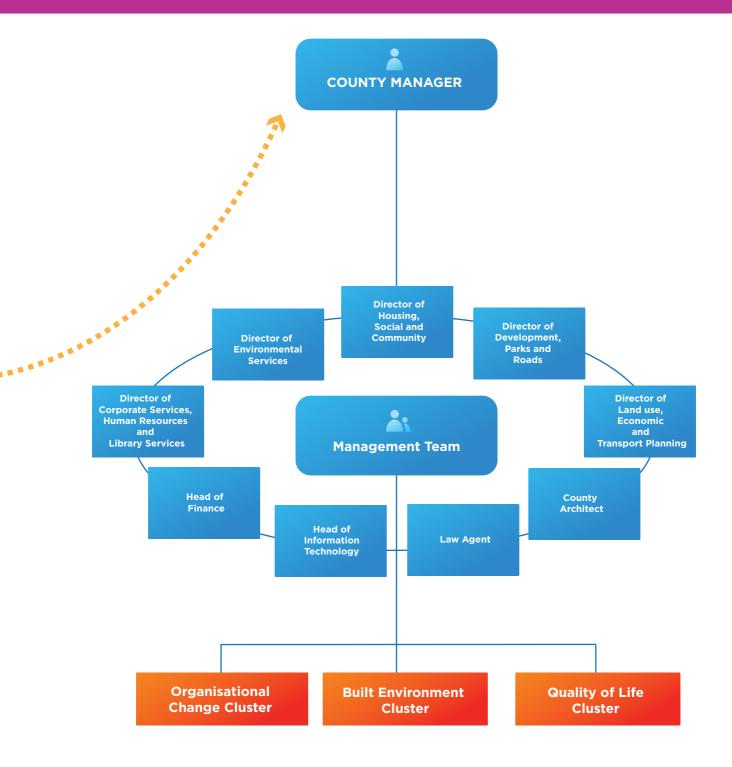
Betty Tyrell Collard, Room 417A, Dept. of Enterprise, Trade & Employment, Kildare Street, Dublin 2

Corporate Policy Group

The Corporate Policy Group (CPG) consists of the Mayor, who chairs the group, together with the Chairs of each of the SPCs and supported by the County Manager.

The Corporate Policy Group (CPG) co-ordinates and links the work of the various SPCs and acts as a forum where policy decisions affecting the entire Council can be agreed for recommendation to the full Council.





Appendix 4

Consultation Process

Appendix 5

Achievement of the Corporate Plan 2005-2009

During Autumn/Winter 2009, key stakeholders were consulted on the key priorities for South Dublin County Council for the period 2010-2014. This included the following:

- ♦ Corporate Policy Group
- Elected Representatives
- Staff Partnership Committee
- Staff Conferences
- Information sessions with Staff of South Dublin County Council
- South Dublin County Development Board
- South Dublin County Social Inclusion Measures Group
- Representatives of South Dublin County Community Forum and Platform.
- ♦ Comhairle na nOg
- Public Information sessions were held through the County's Library Network in Tallaght, Clondalkin, Lucan and Ballyroan
- Online Feedback Form was available on our website, members net and circulated to our partner agencies, 259 responses from the public and other interested parties were completed through the on line feedback form.

2005

- Countywide Customer Satisfaction Survey, 'Perceptions Survey' undertaken
- The Water Conservation Project achieved record success.
- Travel Mobility Management Plan approved and published
- New Public Art Programme under the Per Cent for Art Scheme established
- Oifigeach Forbartha Gaeilge (Irish Officer) appointed
- ♦ South Dublin County / Ethiopian Project launched
- Excellence Through People (ETP) Award for Training and HR Practices
- Planning Application details available on-line
- SDCC winner of "Technology Award" in Chambers of Commerce in Ireland Excellence in Local Government Awards 2005
- Economic Audit of county completed
- Grange Castle Master Plan completed
- "Economic Development Award" in the Excellence in Local Government Awards 2005 for the Grange Castle project
- ♦ WEEE Directive (August 2005) implemented
- ♦ All council homes with central heating installed
- Property Path office opened
- Traveller Accommodation Programme 2005-2008 adopted

2006

- Disability Liaison/Access Officer Appointed
- New allotment facilities developed
 Palmerstown, Corkagh Park and Tymon Park
- Local Authority of the Year 2006 at Excellence in Local Government Awards
- Dedicated website established for Adamstown SDZ - Adamstown.ie
- Social and Community Development category winner in the Chambers Ireland, Excellence in Local Government Awards 2006 for "Traveller Training Employment Programme - "Removing the Margins",
- ♦ Tallaght Leisure Centre opened November 2006
- Ballyboden Village Plan, Tallaght Town Centre Masterplan adopted.
- Best Planning Service category winner in the Chambers Ireland, Excellence in Local Government Awards 2006
- Environment category winner in the Chambers Ireland, Excellence in Local Government Awards 2006
- Property Path Website established

2007

- New Allotment Facilities opened at Friarstown March 2007
- Customer Contact Centre opened in the Clondalkin Civic Centre
- New Scheme of Housing Letting Priorities introduced
- ♦ Local Sports Partnership established
- ♦ Joint Policing Committee for County established
- Connect awarded overall winner of Irish eGovernment Award 2007 as well as Best Local eGovernment Award, and the Most Innovative Organisation award in the Innovation through Technology Awards 2007.
- Connect was nominated by South Dublin Chamber for the Excellence in Local Government Chamber Awards 2007 and short-listed and cited as a Good Practice Case in the Social Cohesion category of the European eGovernment Awards 2007
- ♦ Tallaght Zip Project completed to I.T. Tallaght
- Recreational Strategy for the Dublin Mountains developed
- Commencement of work on new playgrounds under the Council's Play Policy.
- ♦ Sli na Slainte route launched in Glenaulin Park
- Official opening of Visitor Centre, Tymon Park
- ♦ The Inter Agency Traveller Strategy adopted
- Web and mobile phone text message based transmission of real-time journeytime information available

2008

- Accessible garden in Sean Walsh Park developed in association with Menni Services
- Multi Use Games Areas provided in RAPID areas
- Boherboy Water Supply Scheme commenced
- Provision of a Language Skills Data base to facilitate customers
- iWalks of Corkagh Park and Griffeen Valley Park launched
- Official opening of Lucan Skate Park in Griffeen Valley Park, June
- New Council logo and branding launched
- The South Dublin County/Ethiopian
 Partnership Project wins the Public Sector

 Award in the inaugural Africa Day Awards
- Technology Award for the Virtual Learning Environment, Connect School in Excellence in Local Government Chambers Ireland Awards
- Affordable Housing Initiative website launched, www.affordablehome.ie
- Official Opening of Clondalkin Sports
 & Leisure Centre/Swimming Pool
- 24 long-term homes provided for homeless by Council & Focus Ireland
- ♦ Litter Management Plan 2008-2011 adopted
- ♦ Official opening of County Library in June
- County Library wins Best Public Building in LAMA awards
- Launch of Noise South Dublin websitewww.noisesouthdublin.com
- Brookfield Youth & Community
 Centre opened its doors

2009

- www.southdublinlibraries.ie relaunched
- Tallaght Youth Arts Forum initiated.
- Climate Change Strategy adopted
- RUA RED South Dublin Arts Centre officially opened in February
- Launch of Tymon Park, Slí na Sláinte Route, February
- Tallaght Stadium officially opened in May
- 2009 Local Elections on Friday 5th June 2009. Twenty-six members were elected to five Local Electoral Areas
- Official launch of the Sports Partnership and website www.sdcsp.ie
- Integrated Economic Strategy for South Dublin County launched
- Distribution of water conservation pack to all schools
- Opening of regional Materials Recovery Facility, Ballymount
- Link2BActive programme launched
- New Traveller Accommodation Programme 2009-2013
- Libraries Digital Book Service awarded the overall Irish eGovernment Award and Best Local eGovernment Award 2009
- South Dublin County Council wins Local Authority of the Year again in in Excellence in Local Government Chambers Ireland Awards
- Heritage maps of South Dublin dating to 1700's launched
- 50 events held during Innovation
 Week October 2009







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