

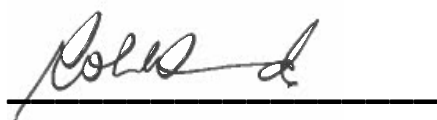


## **Quality Assurance Report for 2022 South Dublin County Council**

Submitted to the Department of Public Expenditure and Reform in  
Compliance with the Public Spending Code

# Certification

This Annual Quality Assurance Report reflects South Dublin County Council's assessment of compliance with the Public Spending Code. It is based on the best financial, organisational and performance related information available across the various areas of responsibility.

A handwritten signature in black ink, appearing to read 'Colm Ward', is written above a solid horizontal line.

**Colm Ward**  
**Acting Chief Executive**  
**South Dublin County Council**

**31<sup>st</sup> May 2023**

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## 1. Introduction

South Dublin County Council (SDCC) has completed this Quality Assurance (QA) Report as part of its on-going compliance with the Public Spending Code (PSC).

The Quality Assurance procedure aims to assess the extent to which the Council is meeting the obligations set out in the Public Spending Code. The Public Spending Code ensures that the State achieves value for money in the use of all public funds.

The Quality Assurance Process contains five steps:

**1. Drawing up Inventories of all projects/programmes at different stages of the Project Life Cycle** for the year under review. The inventory includes all projects/programmes above €0.5m. The projects/programmes are classed as either expenditure being considered, expenditure being incurred or expenditure that has recently ended.

**2. Publish summary information on website of all procurements in excess of €10m, new, in progress or completed, in the year under review.** A procurement is considered to be a “project in progress” during the year under review if the procurement process is completed and a contract signed.

**3. Checklists to be completed in respect of the different stages.** These checklists allow the Council to self-assess its compliance with the code.

**4. Carry out a more in-depth check on a small number of selected projects/programmes.** A number of projects or programmes (at least 5% of total value for capital projects on the inventory and a minimum of 1% of total value for revenue projects on the inventory over a 3 year period) are selected to be reviewed more intensively. This includes a review of all projects from ex-post to ex-ante.

**5. Complete a short report for the Department of Public Expenditure and Reform** which includes the inventory of projects/programmes, the website reference for the publication of summary information on procurements above €10m, the completed checklists, the Council’s judgement on the adequacy of processes given the findings from the in-depth checks and the Council’s proposals to remedy any discovered inadequacies.

This report fulfils the first, third, fourth and fifth requirements of the QA process for South Dublin County Council for 2022.

## 2. Expenditure Analysis

### 2.1 Inventory of Projects/Programmes

This section details the inventory drawn up by South Dublin County Council in accordance with the guidance on the Quality Assurance process. The inventory lists all of the Council's projects and programmes at various stages of the project life cycle which amount to more than €0.5m. This inventory is divided between current, capital and capital grant scheme projects and between three stages:

- Expenditure being considered
- Expenditure being incurred
- Expenditure that has recently ended

The complete inventory for 2022 including details of 188 programmes/projects for South Dublin County Council is contained in Appendix 1. The inventory was compiled using the format recommended in guidance notes issued to the sector by the Finance Committee of the County and City Management Association (2021) and the Department of Public Expenditure and Reform's Public Spending Code Quality Assurance Process Guidance Note (2019). The inventory contains relevant services from the Council's 2022 Annual Financial Statement (Unaudited) in respect of current (revenue) expenditure and from the Capital Programme 2022-2024 and the Council's Financial Management System for capital expenditure.

The inventory is available at Appendix 1.

### 2.2 Published Summary of Procurements

As part of the Quality Assurance process South Dublin County Council is required to publish summary information on our website of all procurements in excess of €10m, related to projects in progress or completed in the year under review. A procurement is considered to be a "project in progress" during the year under review if the procurement process is completed and a contract signed.

Information for procurements meeting these criteria in 2022 is available on our website at: <https://www.sdcc.ie/en/services/business/procurement/public-spending-code-2022>

### 3. Assessment of Compliance

#### 3.1 Checklist Completion

The third step in the Quality Assurance process involves completing a set of checklists. The high-level checks in Step 3 of the QA process are based on self-assessment by the various Sections, Directorates and Departments of the Council in respect of guidelines set out in the Public Spending Code. There are seven checklists in total:

**Checklist 1:** General Obligations Not Specific to Individual Projects/Programmes

**Checklist 2:** Capital Projects or Capital Grant Schemes Being Considered

**Checklist 3:** Current Expenditure Being Considered

**Checklist 4:** Capital Expenditure or Capital Grant Schemes Being Incurred

**Checklist 5:** Current Expenditure Being Incurred

**Checklist 6:** Capital Expenditure or Capital Grant Schemes Completed

**Checklist 7:** Current Expenditure Completed

For 2022 this self-assessment of compliance was carried out on an appropriate sample of areas of expenditure. Four Departments in the Council completed the checklists as part of the Quality Assurance process for 2022:

- Environment, Water and Climate Change Department,
- Housing, Social and Community Development Department,
- Land Use, Planning and Transportation Department,
- Economic, Enterprise and Tourism Development Department

This information was then used to complete the checklist answers for the organisation, as included in Appendix 2 of this report. Each question in the checklist is judged on a 3 point scale:

- Scope for significant improvements = a score of 1
- Compliant but with some improvement necessary = a score of 2
- Broadly compliant = a score of 3

For some questions, the scoring mechanism is not always strictly relevant. In these cases, it is marked as N/A and, where relevant, information is provided in the commentary box.

Overall, the completed self-assessment checklists indicate that the Council was either broadly compliant or compliant with some improvement necessary in 2022. No areas were identified as having scope for significant improvements.

#### 3.2 In-Depth Checks

The following section details the in-depth checks which were carried out by South Dublin County Council's Internal Audit Unit as part of the Public Spending Code Quality Assurance process.

The purpose of the in-depth review is to provide an independent opinion on the level of assurance in relation to compliance with the Code. The objective is to review a subset of projects to assess if structures in place are operating at a high standard. The scope of the reviews was aligned with

the criteria set out in the Code. The value of the projects selected for an in-depth review each year must follow these criteria:

- Capital Projects: Projects selected must represent a minimum of 5% of the total value of all Capital projects on the Project Inventory.
- Revenue Projects: Projects selected must represent a minimum of 1% of the total value of all Revenue Projects on the Project Inventory.
- This minimum is an average over a three-year period.
- The same projects should not be selected more than once in a three-year period unless it is a follow up to a serious deficiency discovered previously.
- Over a three-to-five-year period all stages of the project life cycle and every scale of project should have been included in the in-depth check.

The volume of the in-depth checks over the three years 2020 to 2022 is in keeping with this requirement. The in-depth checks carried out average 1% for revenue checks and 7% for the capital checks over a three-year period.

The projects subject to in-depth checks for 2022 are outlined in Table 1 and a summary of the in-depth checks are detailed below.

*Table 1 Summary of Projects Subject to In-Depth Review*

		Total Value of In-Depth Checks	Total Value of Projects	% Analysed
<b>Expenditure Being Considered</b>				
Revenue	In Depth Check 3: Public Lighting Operating Costs	€4,994,300	€200,389,900	2.5%
<b>Expenditure Being Incurred</b>				
Capital	In Depth Check 1: Kilcarbery Mixed Tenure – Social Housing Project	€61,660,861	€750,805,400	8.2%
Capital	In Depth Check 2: Grand Canal to Lucan Urban Greenway	€12,000,000	€750,805,400	1.6%

### **In Depth Check 1: Kilcarbery Mixed Tenure – Social Housing Project**

The proposed Social Housing Development on land situated at Kilcarbery Grange, Clondalkin, Dublin 22 was reviewed for compliance with the Public Spending Code at the stage of “Progressing – Construction Underway”.

During this review, Internal Audit identified a change in procedures dealing with how payments were made to the project contractor. This change was made in order to better

comply with statutory guidelines and the HSCD directorate are currently assessing any issues that may have arisen from the older procedures.

Internal Audit is satisfied that the delivery of the project to date satisfactorily complies with the standards set out in the code; strong controls are in place to ensure compliance and these standards should be maintained throughout the remaining stages of the project.

### **In Depth Check 2: Grand Canal to Lucan Urban Greenway**

Grand Canal to Lucan Urban Greenway was reviewed for compliance with the Public Spending Code up to the stage of “expenditure under consideration”.

Internal Audit is satisfied that the delivery of the project to date complies substantially with the standards set out in the code; substantial satisfactory controls are in place to ensure compliance and these standards should be maintained throughout the remaining stages of the project.

### **In Depth Check 3: Public Lighting Operating Costs**

An in-depth check on the budget increase of €1,508,200.00 over the service area B0501 - Public Lighting Operating Costs was carried out to assess compliance with the standards set out in the Public Spending Code.

This net increase comprised a number of different expenditure elements.

The basis for the increase in the revenue budget was substantiated by: -

- *“Division B provides for total expenditure in 2023 of €39,087,700. This represents an increase of €4,287,200 over the 2022 adopted budget of which €3,755,700 is to address the increased cost of materials and energy caused by high inflation.”*

The objective and expected outcomes for the increased budget across the service areas were clearly documented.

An overall satisfactory rating has been assigned to this review.

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## **4. Next Steps: Addressing Quality Assurance Issues**

Both the Checklists and the In-Depth checks identified strong compliance by the Council in 2022 with the standards set out in the Public Spending Code. A very good level of compliance with the Code was reported by the sample of Departments who completed the Checklists. The in-depth checks give additional assurances that the standards required by the Code are applied in projects carried out by South Dublin County Council.

The Quality Assurance Report will be circulated at Management level to maintain a strong awareness of the requirements of the Code. Training sessions were delivered to relevant staff in May 2021 on the Public Spending Code requirements, and these should prove to be a practical support to staff responsible for applying and delivering on the requirements of the Code at the level of individual projects and programmes.

## **5. Conclusion**

The inventory outlined in this report details the current and capital expenditure that is being considered, being incurred, and that has recently ended. The Council has published a notice on [www.sdcc.ie](http://www.sdcc.ie) with summary information for procurements in excess of €10 million for 2022.

Both the Checklists and In-Depth Checks completed by Council show a good level of compliance with the Public Spending Code. The Quality Assurance Report will be raised at Management level to share learnings and ensure ongoing high compliance with the Public Spending Code across the Council on an ongoing basis.

## Appendix 1: South Dublin County Council 2022 Inventory of Projects and Programmes over €0.5m

Expenditure being Considered - Greater than €0.5m (Capital and Current)						
Project/Scheme/Programme Name	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant )	Capital Expenditure Amount in Reference Year (Grant )	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
<b>Housing &amp; Building</b>						
A01 Maintenance & Improvement of LA Housing Units	€ 1,833,200					
A03 Housing Rent and Tenant Purchase Administration	€ 549,900					
A06 Support to Housing Capital & Affordable Prog	€ 764,400					
A07 RAS and Leasing Programme	€ 5,885,300					
A09 Housing Grants	€ 1,108,600					
Balgaddy Works				2023	€ 600,000	
Rathcoole/Killnarden - Affordable Housing		€ 1,183,000		Projected delivery 2024	€ 10,550,000	
Rathcoole/Killnarden Social Housing					€ 33,875,000	
Clonburris Ph2 Social Housing (Canal Ext)					€ 18,810,000	
<b>Road Transportation and Safety</b>						
B04 Local Road - Maintenance and Improvement	€ 1,808,900					
B06 Traffic Management Improvement	€ 585,400					
Cycle Links & Upgrades	€ -	€ -	€ -	2025	€ 1,500,000	
Local Signage	€ -	€ -	€ -	2025	€ 500,000	
Village Initiatives Clondalkin	€ -	€ -	€ -		€ 1,000,000	
<b>Water Services</b>						
Griffeen Flood Alleviation Phase 3	€ -	€ -	€ -	2022-2025	€ 1,000,000	
Owendohr Flood Relief Works (Minor Flood Works - Owendohr Ph. 2)	€ -	€ -	€ -	2022-2025	€ 500,000	
Camac Flood Alleviation Scheme	€ -	€ -	€ -	2019-2025	€ 6,600,000	
Shinkeen Flood Alleviation	€ -	€ -	€ -	2022-2025	€ 1,000,000	
Clonburris SDZ Kishogue Attenuation	€ -	€ -	€ -	2023-2025	€ 1,500,000	
<b>Environmental Services</b>						
Arthurstown Sustainable Energy Upgrade	€ -	€ -	€ -	2019-2022	€ 85,000	
Arthurstown Energy Project (Phase 2) Solar PV Study	€ -	€ -	€ -	2022-2024	€ 1,000,000	
<b>Recreation and Amenity</b>						
F02 Operation of Library and Archival Service	€ 1,889,500					
F04 Community Sport and Recreational Development	€ 672,000					
F05 Operation of Arts Programme	€ 1,130,100					
Adamstown Library	€ -	€ -	€ -	Commence late 2023/early 2024	€ 3,930,000	Estimated cost of payments towards development of Library and Enterprise Centre
Dublin West Library	€ -	€ -	€ -	Commence late 2023/early 2024	€ 6,578,800	
DTTAS Sports Capital Grant 2019 pitch upgrades	€ -	€ -	€ -	2019-2025	€ 565,000	
Kiltipper Park Development Phase 2	€ -	€ -	€ -	2022-2025	€ 648,000	
Newcastle Community Facility				2024	€ 1,500,000	
Perrystown Community Centre Redevelopment				2024	€ 500,000	
Community Infrastructure Fortunestown / Citywest				2024	€ 5,500,000	
Sports and Leisure Facilities upgrades				2024	€ 1,250,000	
Balgaddy / Tor an Ri Community Centre				2024	€ 1,500,000	
Clonburris Community Facilities				2024	€ 3,000,000	
Ballycullen Community Facilities				2024	€ 1,800,000	
Kilnarden Community Centre				2024	€ 3,350,000	
<b>Miscellaneous Services</b>						
New CRM and Telephone system				2024	€ 550,000	
Depot Re-structuring Project				2023	€ 4,000,000	
	€ 16,227,300	€ 1,183,000	€ -		€ 113,191,800	
						* Projected lifetime expenditure completed for capital expenditure only

Expenditure being Incurred - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
<b>Housing &amp; Building</b>							
A01 Maintenance & Improvement of LA Housing Units	€ 21,809,148			Annual			
A03 Housing Rent and Tenant Purchase Administration	€ 3,155,700			Annual			
A04 Housing Community Development Support	€ 5,997,100			Annual			
A05 Administration of Homeless Service	€ 4,072,600			Annual			
A06 Support to Housing Capital & Affordable Prog	€ 9,532,100			Annual			
A07 RAS and Leasing Programme	€ 51,908,682			Annual			
A08 Housing Loans	€ 2,656,300			Annual			
A09 Housing Grants	€ 4,159,600			Annual			
A11 Agency & Recoupable Services	€ 808,100			Annual			
A12 HAP Programme	€ 567,700			Annual			
Homeville (Social Build Programme)		€ 205,474		Projected delivery 2023	€ 2,569,797	€ 5,108,368	
Disabled Persons works		€ 868,488		Ongoing Programme	€ 868,488	€ 1,750,000	Cumulative expenditure for 2022
Energy Efficiency Programme Phase 2		€ 768,841		10 Years	€ 2,019,636	€ 12,000,000	This programme superseded the original energy programme
Kilcarbery Mixed Tenure Project: Social Res 30%		€ 12,443,065		Multi Phase Delivery 2022-2024	€ 13,688,302	€ 55,885,800	
St. Marks Avenue (Social Build Programme)		€ 6,339,168		Projected Delivery 2023	€ 7,488,918	€ 10,618,512	
Nangor Road (Eircom Site) (Social Housing Build Programme)		€ 7,798,974		Projected delivery 2023	€ 10,012,530	€ 29,443,399	
Balgaddy (Social Build Programme)		€ 269,587		Projected delivery 2024	€ 611,570	€ 19,126,586	
Templeogue, Riverside Cottages		€ 1,727,507		Projected delivery 2023	€ 1,924,059	€ 2,825,692	
Kilcarbery LIHAF Phase 2 2021		€ 713,738		Multi Phase Delivery 2022-2026	€ 1,777,542	€ 5,524,638	
St. Catherines Knockmore (Social Build Programme)		€ 1,527,577		Delivery 2023	€ 3,263,144	€ 3,274,917	
Riversdale, Clondalkin (Social Build Programme)		€ 5,055,607		Delivery 2023	€ 7,935,714	€ 13,075,013	
LA Acquisitions		€ 3,995,224		Ongoing Programme	€ 36,445,208	€ 36,445,208	Cumulative expenditure to 31/12/22 - Rolling programme
Accelerated Housing Maintenance Programme		€ 2,479,379		2024	€ 2,763,572	€ 10,000,000	
CAS Construction		€ 5,989,296		Ongoing Programme	€ 9,781,478	€ 9,781,478	Cumulative expenditure to 31/12/22 - Rolling programme
Part V Acquisition - Grouped		€ 2,465,222		Ongoing Programme	€ 21,810,216	€ 21,810,216	Cumulative expenditure to 31/12/22 - Rolling programme
CALF - Voluntary Housing		€ 4,002,360		Ongoing Programme	€ 64,121,768	€ 64,121,768	Cumulative expenditure to 31/12/22 - Rolling programme
Social Housing Construction Programme - Current		€ 10,512,356		2030	€ 11,682,180	€ 11,682,180	
Mixed Tenure Housing Development		€ 1,963,201		2030	€ 2,944,456	€ 51,228,377	
Safety Works - Social Housing Stock		€ 109,572		Ongoing Programme	€ 109,572	€ 1,000,000	
Traveller Accomodation Upgrade/Construction Programme		€ 3,827,356		Ongoing Programme	€ 3,827,356	€ 16,800,000	
Cost Rental - Belgard		€ 117,656		2024	€ 935,452	€ 1,300,000	
<b>Road Transportation and Safety</b>							
B03 Regional Road - Maintenance and Improvement	€ 2,098,986			Annual			
B04 Local Road - Maintenance and Improvement	€ 8,027,930			Annual			
B05 Public Lighting	€ 1,228,962			Annual			
B06 Traffic Management Improvement	€ 1,932,220			Annual			
B07 Road Safety Engineering Improvement	€ 1,408,255			Annual			
B08 Road Safety Promotion & Education	€ 1,094,752			Annual			
B09 Maintenance & Management of Car Parking	€ 501,365			Annual			
Grange Road Cycle Track Phase 2		€ 2,924,360		0 2023	€ 4,739,714	€ 5,739,714	
Canal Loop Greenway Study (linking Grand & Royal Canals)		€ 309,365		0 2025	€ 699,768	€ 10,699,768	
Residual Land Costs		€ 10,886		0 2025	€ 2,961,306	€ 2,972,192	Residual Land Costs
Firhouse Road IV Stage 2		€ -		0 2025	€ 4,929,860	€ 5,207,760	
R120 Adamstown Road Improvement Scheme		€ 6,445		0 2025	€ 23,438,830	€ 25,228,430	
On Street Parking		€ 101,588		0 2025	€ 1,048,927	€ 1,348,927	Contract to be reviewed in 2024
Celbridge Link Road (LIHAF)		€ 3,162,563		0 2023	€ 7,103,462	€ 8,503,462	

Expenditure being Incurred - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
<b>Road Transportation and Safety</b>							
Footpath Refurbishment Central Tallaght Area		€ 403,031	0	2022	€ 3,129,479	€ 207,143	Annual footpath refurbishment as part of annual Road Works Programme. Column I = 2023 approved budget
Footpath Refurbishment Lucan Electoral Area		€ 353,974	0	2022	€ 3,430,770	€ 207,143	Annual footpath refurbishment as part of annual Road Works Programme. Column I = 2023 approved budget
Footpath Refurbishment South Tallaght Area		€ 212,841	0	2022	€ 1,551,984	€ 207,143	Annual footpath refurbishment as part of annual Road Works Programme. Column I = 2023 approved budget
Footpath Refurbishment Clondalkin Electoral Area		€ 287,616	0	2022	€ 3,017,497	€ 207,143	Annual footpath refurbishment as part of annual Road Works Programme. Column I = 2023 approved budget
Structural Repairs(public lighting column replace)		€ 599,401	0	2025	€ 6,142,707	€ 8,254,707	
Wellington Road Cycle & Pedestrian Facilities		€ 386,896	0	2025	€ 1,007,795	€ 21,007,795	
N81 Jobstown Junction		€ 177,215	0	2022	€ 4,226,750	€ 4,226,750	
Monastery Road Walking Route		€ 115,892	0	2022	€ 3,184,851	€ 3,184,851	
Tallaght Transport Interchange / Tallaght Mobility Hub		€ 43,748	0	2024	€ 55,289	€ 4,283,489	
Social Housing Estates Renewal Programme		€ 216,548	0	2022	€ -	€ 300,000	Annual road/footpath refurbishment for Social Housing Estates as part of Annual Road Works Programme. Column I = 2023 budget
Belgard North Link Road URDF		€ 462,140	0	2023	€ 2,864,818	€ 2,956,618	
Belgard to ORR (Embankment Rd Extension)		€ -	0	2025	€ 23,206,606	€ 27,212,606	
District Enhancements		€ 84,704	0	2025	€ 156,078	€ 2,106,078	Central repository for funds for individual initiatives
Footpath Refurbishment Rathfarnham Templeogue Area		€ 34,561	0	2022	€ 437,529	€ 207,143	Annual footpath refurbishment as part of annual Road Works Programme. Column I = 2023 approved budget
Footpath Refurbishment Firhouse Bohernabreena Area		€ 70,313	0	2022	€ 378,137	€ 207,143	Annual footpath refurbishment as part of annual Road Works Programme. Column I = 2023 approved budget
Footpath Refurbishment Palmerstown Fonthill Area		€ 20,326	0	2022	€ 61,651	€ 207,143	Annual footpath refurbishment as part of annual Road Works Programme. Column I = 2023 approved budget
Airton Road Extension URDF		€ 271,559	0	2024	€ 3,027,426	€ 10,564,426	
Belgard Civic Plaza URDF		€ 186,445	0	2024	€ 416,251	€ 4,000,051	
Belgard Civic Square & Pedestrian Link URDF		€ 128,711	0	2024	€ 270,469	€ 2,062,469	
School Streets		€ 94,456	0	2025	€ 132,689	€ 507,689	
Cycle South Dublin		€ 37,454	0	2025	€ 52,406	€ 7,052,406	
Village Initiatives Lucan		€ 119,556	0	2024	€ 359,101	€ 3,759,101	
Village Initiatives Templeogue		€ 1,722,306	0	2022	€ 3,532,316	€ 3,532,316	
Dodder Greenway Section 4 Springfield Ave & Dodder		€ 4,525,762	0	2024	€ 4,553,319	€ 8,853,319	
Dodder Greenway Section 3 Paths & Green Spaces		€ 2,313,640	0	2023	€ 4,696,796	€ 4,946,796	
Dodder Greenway Section 5 Firhouse Road, Butterfield Ave		€ 25,240	0	2025	€ 30,529	€ 6,330,529	
Avonbeg Road Cycletrack scheme		€ 2,721,052	0	2023	€ 2,724,511	€ 2,779,511	
Tallaght to Knocklyon Cycle Scheme		€ 425,233	0	2025	€ 460,732	€ 9,460,732	
Celbridge Link Roads Irish Water Works	0	€ 147,062	0	2023	€ 913,864	€ 982,463	
<b>Water Services</b>							
C01 Water Supply	€	2,599,081			Annual for duration of SLA		
C02 Waste Water Treatment	€	2,235,349			Annual for duration of SLA		
C08 Local Authority Water and Sanitary Services	€	3,466,771			Annual		
Flood Alleviation Minor Capital Works	€	- € 377,468	0	2014-2022		€ 2,830,000	Annual Surface Water projects grouped
Dublin Urban Rivers LIFE Project	€	- € 923,556	0	2019-2024		€ 2,700,000	

Expenditure being Incurred - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
<b>Water Services</b>							
Whitehall Road Flood Alleviation Scheme	€ -	€ 55,116		0 2022-2024		€ 600,000	With est. project cost of 600k pending determination of Scheme feasibility
River Poddle Flood Alleviation Scheme	€ -	€ 214,752		0 2019-2027		€ 5,500,000	
Whitechurch Stream Flood Alleviation Scheme	€ -	€ 203,475		0 2019-2024		€ 1,900,000	
Heatnet Project	€ -	€ 3,022,802		2020-2024	€ 5,695,729	€ 5,695,729	
<b>Development Management</b>							
D01 Forward Planning	€ 1,756,841			Annual			
D02 Development Management	€ 1,960,616			Annual			
D05 Tourism Development and Promotion	€ 1,430,805			Annual			
D06 Community and Enterprise Function	€ 5,092,000			Annual			
D09 Economic Development and Promotion	€ 2,381,846			Annual			
Tallaght Stadium North Stand	€ -	€ 3,585,976		Expected completion end July 2023	€ 3,585,976	€ 11,509,590	URDF Project expected completion date 31st July 2023
Grand Canal Greenway	€ -		216,275	Expected Completion Q3 2024	€ 216,275	€ 5,000,000	Project anticipated to new tender Q3 2023
12th Lock Economic Masterplan	€ -	€ 120,573		0 2024 Part 8 during 2023, with construction commencing during	€ 120,573	€ 1,750,000	
Duct Infrastructure	€ -	€ 280,534		0 ongoing-not a project	€ 939,051	€ -	Countywide ducting network-income generating
Grange Castle		€ 557,708		0 ongoing- not a project	€ -	€ -	Capital Jobcode for GC Business Park
Disposals/Acquisitions		0 € 1,249,039		0 ongoing- not a project	€ -	€ -	Capital jobcode for land deals
Innovation Centre		€ 1,067,391	€ 3,202,173	45200	€ 7,918,308	€ 14,000,000	
Clonburris Common Infrastructure		0 € 55,857		0 2025	€ 1,202,634	€ 106,207,634	
City Edge Planning Framework		0 € 378,362		0 2025	€ 1,589,439	€ 6,089,439	
Rathcoole Masterplan		0 € 30,087		0 2023	€ 329,148	€ 384,148	All costs will transfer to Housing when part 8 approved
Tandy's Lane Park – Adamstown SDZ LIHAF		0 € 143,794		0 2024	€ 4,730,760	€ 4,930,760	
Airlie Park – Adamstown SDZ LIHAF		0 € 2,336,381		0 2023	€ 9,038,744	€ 10,338,744	
<b>Environmental Services</b>							
E01 Landfill Operation & Aftercare	€ 592,181			Annual			
E05 Litter Management	€ 996,552			Annual			
E06 Street Cleaning	€ 2,265,013			Annual			
E07 Waste Regulations, Monitoring and Enforcement	€ 638,881			Annual			
E09 Maintenance of Burial Grounds	€ 553,003			Annual			
Bohernabreena Landfill	€ -	€ -		0 2022-2023	€ 217,670	€ 1,074,670	
Climate Innovation Fund	€ -	€ -		0 2018-2021	€ 392,591	€ 1,135,000	
Bohernabreena Burial Ground Extension	€ -	€ 84,743		0 2022-2023		€ 500,000	

Expenditure being Incurred - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
<b>Recreation and Amenity</b>							
F02 Operation of Library and Archival Service	€ 8,854,569			Annual			
F03 Outdoor Leisure Areas Operations	€ 7,047,244			Annual			
F04 Community Sport and Recreational Development	€ 9,457,042			Annual			
F05 Operation of Arts Programme	€ 4,441,685			Annual			
Castletymon Library	€ -	€ 65,001		0 Completed 2021	€ 2,774,332	€ 2,830,066	Payment of retention outstanding (est. €55,734)
In Context Arts Project	€ -	€ 88,375		0	€ 662,209	€ 1,382,209	Cumulative plus estimated expenditure 2023 and 2024
Rathfarnham Castle - Courtyard and Stables Project	€ -	€ 21,227		0 2025	€ 12,393,510	€ 5,000,000	
Dublin Mountains Visitor Centre	€ -	€ 71,385		0 2025	€ 1,065,044	€ 20,000,000	
Tallaght Heritage Centre Feasibility and Design	€ -	€ 67,232		0 2025	€ 67,232	€ 3,000,000	
Public Realm Depot Upgrade Works	€ -	€ 138,227		0 2022	€ 983,148	€ 983,148	Rolling Annual Project
Dodder Valley Mount Carmel Recreational Facilities	€ -	€ -		0 2019-2025	€ 419,723	€ 950,000	
N81 Improvement Works	€ -	€ -		0 2016-2025	€ 3,621,796	€ 5,000,000	
Pavillions Programme		€ 70,221		2015-2025	€ 1,490,184	€ 7,000,000	
Kiltipper Park Development (2017)				2019-2025	€ 1,716,860	€ 1,753,889	
Corkagh Park Study Implementation				2019-2025	€ 978,696	€ 5,000,000	
Delivery of All Weather Programme (Astro)		€ 16,335		2020-2026	€ 63,623	€ 3,000,000	
Teen Space Programme		€ 494		2020-2024	€ 244,710	€ 1,500,000	
Killinarden Open Space Regeneration				2020-2024	€ 331,380	€ 2,000,000	
MICW Boundary Enhancement Works				2019-2025	€ 399,863	€ 1,200,000	
Templeogue Intergenerational project				2020-2025	€ 236,786	€ 1,300,000	
Rathfarnham Castle Playground Refurbishment		€ 50,256		2022	€ 50,256	€ -	
Whitestown Stream Open Space				2022-2023	€ 254,601	€ 650,000	
DTTAS Sports Capital Grant Projects				2020-2023	€ 1,275,643	€ 1,275,643	Main code in 3 year capital programme for grouped projects
Jobstown Park		€ 136,515		2022-2025	€ 136,515	€ 1,100,000	
Quarryvale Park		€ 2,765		2022-2025	€ 2,765	€ 1,100,000	
St Cuthberts Park Enhancement Project		€ 25,222		2021-2024	€ 25,222	€ 500,000	
Lucan Swimming Pool		€ 3,399,049		2023	€ 10,569,668	€ 16,622,200	
Saggart Community Centre		€ 419,333		2023	€ 1,595,515	€ 2,140,320	
Refurbishment of Rathcoole Courthouse		€ 420,331		2023	€ 461,161	€ 565,000	
Newcastle Community Centre		€ 45,008		2024	€ 64,976	€ 500,000	
<b>Agriculture, Education, Health and Welfare</b>							
G04 Veterinary Service	€ 721,351			Annual			
<b>Miscellaneous Services</b>							
H03 Administration of Rates	€ 720,816			Annual			
H09 Local Representation & Civic Leadership	€ 1,723,782			Annual			
Valuation Tribunal Appeals	€ -	€ 1,000,000		0 Annual	€ -	€ -	Deferral of Reserve created for loss on tribunal appeals in accordance with Dept. guidelines
Civic buildings		€ 338,527		Rolling programme	€ 652,286	€ 950	Rolling programme of works
Vehicles And Plant		€ 1,020,000		2022	€ 1,020,000	€ 1,020,000	Ongoing programme, as required. Expenditure for 2022 detailed.
Integrated Housing Computer System		€ 118,165			€ 1,986,174	€ 2,009,021	
	€ 179,894,927	€ 118,083,819	€ 3,418,448		€ 407,045,949	€ 853,845,268	
							* Projected lifetime expenditure completed for capital expenditure only

**Projects/Programmes Completed or Discontinued in the reference year - Greater than €0.5m (Capital and Current)**

<b>Project/Scheme/Programme Name</b>	<b>Current Expenditure Amount in Reference Year</b>	<b>Capital Expenditure Amount in Reference Year (Non Grant)</b>	<b>Capital Expenditure Amount in Reference Year (Grant)</b>	<b>Project/Programme Completion Date</b>	<b>Final Outturn Expenditure</b>	<b>Explanatory Notes</b>
<b>Housing &amp; Building</b>						
Energy Efficiency Programme		€ 4,459		project completed 2022	€ 6,732,820	This programme began in 2013 and continued until 2022. Project substantially complete 2022.
<b>Development Management</b>						
Grange Castle West Access Road	€ -	€ 3,678,841	€ -	01/06/2022	€ 14,100,001	New Access road to Grange Castle Business Park
	€ -	€ 3,683,300	€ -		€ 20,832,821	

## Appendix 2: South Dublin County Council 2022 Public Spend Code Checklists

### Notes:

- ❖ The scoring mechanism for the checklists is as follows:
  - Scope for significant improvements = a score of 1
  - Compliant but with some improvement necessary = a score of 2
  - Broadly compliant = a score of 3
  
- ❖ For some questions, the scoring mechanism is not always strictly relevant. In these cases, it is appropriate to mark as N/A and provide the required information in the commentary box as appropriate.
  
- ❖ The focus should be on providing descriptive and contextual information to frame the compliance ratings and to address the issues raised for each question. It is also important to provide summary details of key analytical outputs covered in the sample for those questions which address compliance with appraisal/evaluation requirements i.e. the annual number of appraisals (e.g. Cost Benefit Analyses or Multi Criteria Analyses), evaluations (e.g. Post Project Reviews). Key analytical outputs undertaken but outside of the sample should also be noted in the report.



Checklist 1 – To be completed in respect of general obligations not specific to individual projects/programmes.

	<b>General Obligations not specific to individual projects/programmes.</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 1.1	Does the organisation ensure, on an ongoing basis, that appropriate people within the organisation and its agencies are aware of their requirements under the Public Spending Code (incl. through training)?	3	Circular 24/2019 and the revised Public Spending Code documentation has been circulated to staff. Training on the CWMF was held in May 2022 for staff with responsibility for managing construction and technical services.
Q 1.2	Has internal training on the Public Spending Code been provided to relevant staff?	3	
Q 1.3	Has the Public Spending Code been adapted for the type of project/programme that your organisation is responsible for, i.e., have adapted sectoral guidelines been developed?	3	Sectoral guidelines have been developed by the CCMA Finance Committee.
Q 1.4	Has the organisation in its role as Approving Authority satisfied itself that agencies that it funds comply with the Public Spending Code?	N/A	N/A
Q 1.5	Have recommendations from previous QA reports (incl. spot checks) been disseminated, where appropriate, within the organisation and to agencies?	3	Yes
Q 1.6	Have recommendations from previous QA reports been acted upon?	3	Yes, training for relevant staff held.
Q 1.7	Has an annual Public Spending Code QA report been submitted to and certified by the Chief Executive Officer, submitted to NOAC and published on the Local Authority's website?	3	Submitted on 31 <sup>st</sup> May 2023
Q 1.8	Was the required sample of projects/programmes subjected to in-depth checking as per step 4 of the QAP?	3	Yes
Q 1.9	Is there a process in place to plan for ex post evaluations? Ex-post evaluation is conducted after a certain period has passed since the completion of a target project with emphasis on the effectiveness and sustainability of the project.	2	Yes, see Checklist 6
Q 1.10	How many formal evaluations were completed in the year under review? Have they been published in a timely manner?	2	Checklists were completed by a sample of Departments and three projects meeting this criterion were identified.
Q 1.11	Is there a process in place to follow up on the recommendations of previous evaluations?	2	Yes, see Checklist 6
Q 1.12	How have the recommendations of reviews and ex post evaluations informed resource allocation decisions?	2	

Checklist 2 – To be completed in respect of capital projects/programmes & capital grant schemes that were under consideration in the past year.

	<b>Capital Expenditure being Considered – Appraisal and Approval</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 2.1	Was a Strategic Assessment Report (SAR) completed for all capital projects and programmes over €10m?	3	Completed, where applicable.
Q 2.2	Were performance indicators specified for each project/programme which will allow for a robust evaluation at a later date? Have steps been put in place to gather performance indicator data?	3	Business Case has been made – projects in construction phase
Q 2.3	Was a Preliminary and Final Business Case, including appropriate financial and economic appraisal, completed for all capital projects and programmes?	3	Yes, as part of Part 8 Process, Tender Documents and Capital Programme
Q 2.4	Were the proposal objectives SMART and aligned with Government policy including National Planning Framework, Climate Mitigation Plan etc?	3	Yes
Q 2.5	Was an appropriate appraisal method and parameters used in respect of capital projects or capital programmes/grant schemes?	3	Yes – as appropriate to relevant sanctioning body, e.g., DHLGH, NTA
Q 2.6	Was a financial appraisal carried out on all proposals and was there appropriate consideration of affordability?	3	Where applicable yes, in line with Council budgeting, tendering and Capital Programme requirements
Q 2.7	Was the appraisal process commenced at an early enough stage to inform decision making?	3	Where applicable yes. Projects considered under Capital Programme, and adopted by Members, and reviewed under Annual Budget process
Q 2.8	Were sufficient options analysed in the business case for each capital proposal?	3	Yes, as appropriate to stage within project lifecycle. Reports considered by Consultants/QS/ Architects as required. CE orders signed for each project as required.
Q 2.9	Was the evidence base for the estimated cost set out in each business case? Was an appropriate methodology used to estimate the cost? Were appropriate budget contingencies put in place?	3	Yes – Business case and Tender appraisals completed

Q 2.10	Was risk considered and a risk mitigation strategy commenced? Was appropriate consideration given to governance and deliverability?	3	Yes, Project Board appointed as part of tender process for qualifying projects
Q 2.11	Were the Strategic Assessment Report, Preliminary and Final Business Case submitted to DPER for technical review for projects estimated to cost over €100m?	3	Yes, where applicable
Q 2.12	Was a detailed project brief including design brief and procurement strategy prepared for all investment projects?	3	Yes, as part of approval process and tender specification
Q 2.13	Were procurement rules (both National and EU) complied with?	3	Yes, relevant procurement rules followed
Q 2.14	Was the Capital Works Management Framework (CWMF) properly implemented?	3	Yes, where applicable
Q 2.15	Were State Aid rules checked for all support?	3	Yes, where applicable
Q 2.16	Was approval sought from the Approving Authority at all decision gates?	3	Yes, for each relevant stage as required.
Q 2.17	Was Value for Money assessed and confirmed at each decision gate by Sponsoring Agency and Approving Authority?	3	Yes
Q 2.18	Was approval sought from Government through a Memorandum for Government at the appropriate decision gates for projects estimated to cost over €100m?	N/A	N/A

Checklist 3 – To be completed in respect of new current expenditure under consideration in the past year.

	<b>Current Expenditure being Considered – Appraisal and Approval</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 3.1	Were objectives clearly set out?	3	Yes, including through project briefs and annual budget process
Q 3.2	Are objectives measurable in quantitative terms?	3	Yes, through budget process, team plans and as part of specific programmes (e.g., Village Renovation) or as part of Departmental returns (e.g., Housing)
Q 3.3	Was a business case, incorporating financial and economic appraisal, prepared for new current expenditure proposals?	3	Yes, including through annual budgetary processes.
Q 3.4	Was an appropriate appraisal method used?	3	Yes, where required
Q 3.5	Was an economic appraisal completed for all projects/programmes exceeding €20m or an annual spend of €5m over 4 years?	3	N/A
Q 3.6	Did the business case include a section on piloting?	N/A	n/n
Q 3.7	Were pilots undertaken for new current spending proposals involving total expenditure of at least €20m over the proposed duration of the programme and a minimum annual expenditure of €5m?	3	N/A
Q 3.8	Have the methodology and data collection requirements for the pilot been agreed at the outset of the scheme?	3	N/A
Q 3.9	Was the pilot formally evaluated and submitted for approval to the relevant Vote Section in DPER?	3	N/A
Q 3.10	Has an assessment of likely demand for the new scheme/scheme extension been estimated based on empirical evidence?	3	N/A
Q 3.11	Was the required approval granted?	3	Yes, all expenditure approved by Council/Elected Members, central Government and/or local management as appropriate.
Q 3.12	Has a sunset clause been set?	N/A	

Q 3.13	If outsourcing was involved were both EU and National procurement rules complied with?	3	Yes, as appropriate and in compliance with Procurement Guidelines
Q 3.14	Were performance indicators specified for each new current expenditure proposal or expansion of existing current expenditure programme which will allow for a robust evaluation at a later date?	3	Yes, targets set through PMDS process, in budgetary and financial management processes, annual service delivery plan, and through local performance indicators and National Oversight and Audit Commission returns.
Q 3.15	Have steps been put in place to gather performance indicator data?	3	Yes, National Indicators in place, with local KPIs, financial management reports, reports to Council, Area Committees, National Oversight and Audit Commission return etc.

Checklist 4 – To be completed in respect of capital projects/programmes & capital grants schemes incurring expenditure in the year under review.

	<b>Incurring Capital Expenditure</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 4.1	Was a contract signed and was it in line with the Approval given at each Decision Gate?	3	Where applicable yes, tender process followed as required, with contract signed as required
Q 4.2	Did management boards/steering committees meet regularly as agreed?	3	Yes – Boards/Steering Committees met regularly
Q 4.3	Were programme co-ordinators appointed to co-ordinate implementation?	3	Yes, with oversight by Senior Staff as appropriate. Tasks delegated as appropriate.
Q 4.4	Were project managers, responsible for delivery, appointed and were the project managers at a suitably senior level for the scale of the project?	3	Yes, with appropriate oversight in place by Senior Management and Project Managers as required.
Q 4.5	Were monitoring reports prepared regularly, showing implementation against plan, budget, timescales and quality?	3	Regular meetings, reports and updates to senior management. Cost reports submitted prior to payment being made. And as part of End of Year/Quarterly Returns Process
Q 4.6	Did projects/programmes/grant schemes keep within their financial budget and time schedule?	2	Yes, broadly within 3-year capital budget. Brexit and Ukraine have affected both budget and the planned timescale of several projects due to supply chain issues, as well as significant increases in materials costs.
Q 4.7	Did budgets have to be adjusted?	3	Yes, in some cases budgets have increased due to contractor claims including due to inflation.

			Other projects have had minor adjustments, which were approved by CE orders.
Q 4.8	Were decisions on changes to budgets / time schedules made promptly?	3	Where applicable, yes. Any changes dealt with promptly once required data and documents received.
Q 4.9	Did circumstances ever warrant questioning the viability of the project/programme/grant scheme and the business case (exceeding budget, lack of progress, changes in the environment, new evidence, etc.)?	N/A	no
Q 4.10	If circumstances did warrant questioning the viability of a project/programme/grant scheme was the project subjected to adequate examination?	N/A	N/A
Q 4.11	If costs increased or there were other significant changes to the project was approval received from the Approving Authority?	3	Where applicable yes, with approval by Chief Executive Order as appropriate.
Q 4.12	Were any projects/programmes/grant schemes terminated because of deviations from the plan, the budget or because circumstances in the environment changed the need for the investment?	3	No

Checklist 5 – To be completed in respect of current expenditure programmes incurring expenditure in the year under review.

	Incurring Current Expenditure	Self-Assessed Compliance Rating: 1 -3	Comment/Action Required
Q 5.1	Are there clear objectives for all areas of current expenditure?	3	Yes, based on Corporate and Department Team Plans and objectives, Annual Budget process and adoption
Q 5.2	Are outputs well defined?	3	Yes, based on Dept. Workforce Workstreams and Teams Plans, budgetary monitoring and monthly reports to Council.
Q 5.3	Are outputs quantified on a regular basis?	3	Weekly, Monthly, Quarterly and Yearly as appropriate. As part of regular budgetary reporting and monitoring.
Q 5.4	Is there a method for monitoring efficiency on an ongoing basis?	3	Yes, as part of Mid-Year review of PMDS, and as part of the annual budgetary process as well as the AFS process and quarterly Dept. returns.
Q 5.5	Are outcomes well defined?	3	Yes, outcomes defined as objectives and targets on Department and Team Plans.
Q 5.6	Are outcomes quantified on a regular basis?	3	Where required, and possible, to ensure outcomes monitored. Intervals depend on the project and may be weekly, monthly, quarterly, and/or yearly



Q 5.7	Are unit costings compiled for performance monitoring?	3	Yes - as agreed to Departmental cost drivers and salaries. Unit costings not possible in all cases.
Q 5.8	Are other data compiled to monitor performance?	3	Financial Monitoring, Team meetings, and PMDS process including Mid-Year Review etc.
Q 5.9	Is there a method for monitoring effectiveness on an ongoing basis?	3	Yes, based on Departmental and Team Plans and as part of budgetary processes
Q 5.10	Has the organisation engaged in any other 'evaluation proofing' of programmes/projects?	3	Yes, where applicable, through compliance with Corporate Procurement Policy and Processes, as well as monitoring of Budgets and through the Annual Budgetary process. Reports to external bodies, for example Department of Housing, Local Government and Heritage, National Oversight and Audit Commission and reports back to funding sources.

Checklist 6 – To be completed in respect of capital projects/programmes & capital grant schemes discontinued in the year under review.

	<b>Capital Expenditure Recently Completed</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 6.1	How many Project Completion Reports were completed in the year under review?	2	One identified in the Departments who completed the Checklists. For other Departments completing the Checklist project completion reports are pending.
Q 6.2	Were lessons learned from Project Completion Reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	3	Yes, where applicable
Q 6.3	How many Project Completion Reports were published in the year under review?	2	One reported as published in the year under review as part of the Quality Assurance Process Checklists which are completed by a sample of Departments each year
Q 6.4	How many Ex-Post Evaluations were completed in the year under review?	2	One identified as part of the Quality Assurance Process Checklists which are completed by a sample of Departments each year
Q 6.5	How many Ex-Post Evaluations were published in the year under review?	2	One identified as part of the Quality Assurance Process Checklists which are completed by a sample of Departments each year
Q 6.6	Were lessons learned from Ex-Post Evaluation reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	2	Yes
Q 6.7	Were Project Completion Reports and Ex-Post Evaluations carried out by staffing resources independent of project implementation?	2	Yes
Q 6.8	Were Project Completion Reports and Ex-Post Evaluation Reports for projects over €50m sent to DPER for dissemination?	N/A	N/A

Checklist 7 – To be completed in respect of current expenditure programmes that reached the end of their planned timeframe during the year or were discontinued.

	<b>Current Expenditure that (i) reached the end of its planned timeframe or (ii) was discontinued</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 7.1	Were reviews carried out of current expenditure programmes that matured during the year or were discontinued?	N/A	N/A
Q 7.2	Did those reviews reach conclusions on whether the programmes were efficient?	N/A	N/A
Q 7.3	Did those reviews reach conclusions on whether the programmes were effective?	N/A	N/A
Q 7.4	Have the conclusions reached been taken into account in related areas of expenditure?	N/A	N/A
Q 7.5	Were any programmes discontinued following a review of a current expenditure programme?	N/A	N/A
Q 7.6	Were reviews carried out by staffing resources independent of project implementation?	N/A	N/A
Q 7.7	Were changes made to the organisation's practices in light of lessons learned from reviews?	N/A	N/A

## Appendix 3: Report Arising from In-Depth Checks

Quality Assurance – In Depth Check 1: Kilcarbery Mixed Tenure – Social Housing Project

### Quality Assurance – In Depth Check

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#### Section A: Introduction

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This introductory section details the headline information on the programme or project in question.

<b>Programme or Project Information</b>	
<b>Name</b>	Kilcarbery Mixed Tenure Social Housing Project
<b>Detail</b>	<p>The project is for the development of a site at Kilcarbery Grange, Clondalkin, Dublin 22 for a sustainable, mixed tenure housing development in accordance with the Kilcarbery Grange Masterplan.</p> <p>This project will deliver 310 Housing Units specifically designated for social housing. This development accounts for 30% of the total Housing units planned for the Kilcarbery Grange Development.</p> <p>The remaining 70% will be designated as a mix of units for private sale and units available to purchase under a pilot affordable dwelling purchase arrangement with SDCC.</p>
<b>Responsible Department</b>	Housing Social and Community Development (HSCD)
<b>Current Status</b>	Construction period underway as of April 2021
<b>Start Date</b>	January 2017 (Pre-tender site investigations and detailed design)
<b>End Date</b>	Construction scheduled for completion in March 2025

<b>Overall Cost Estimate</b>	€61,660,861
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**Project Description:**

The requirement for new residential housing developments throughout South Dublin County is well established. Targets for the construction of such developments are documented in numerous local and national Policies. These include:

National Policies:

- Rebuilding Ireland: Action Plan for Housing & Homelessness 2016
- Social Housing Strategy 2020
- National Planning Framework (“NPF”) 2040
- National Spatial Strategy (“NSS”)
- Regional Planning Guidelines for The Greater Dublin Area 2010-2022

Local Policies:

- South Dublin County Council’s Interim Housing Strategy 2016
- The Kilcarbery Grange Updated Masterplan 2017

There is an established and chronic housing need in the area in question. Sites for development are not readily available. This land holding must therefore be utilised effectively.

This project will deliver 310 Housing Units specifically designated for social housing. This development accounts for 30% of the total Housing units planned for the Kilcarbery Grange Development. The remaining 70% will be designated as a mix of units for private sale and units available to purchase under a pilot affordable dwelling purchase arrangement with SDCC.

The breakdown of the social housing units for this project is as follows...

<b>Unit Description:</b>	<b>No. of Units in Development:</b>
1-Bed, 2 Person, 3 Storey – Own Door	41
2-Bed, 3 Person, Duplex – Own Door	41
3-Bed, 5 Person, 3 Storey Duplex (Type L)	4
3-Bed, 5 Person, 3 Storey Duplex (Type L1)	4
2-Bed, 4 Person, 3 Storey Apartment	4
3-Bed, 5 Person, 4 Storey Duplex	3
3-Bed, 4 Person, 2 Storey House	114
3-Bed, 5 Person, 2 Storey Wide House	32
3-Bed, 5 Person, 2 Storey House	47
4-Bed, 7 Person, 2 Storey House	20
<b>Total:</b>	<b>310</b>

An Bord Pleanála granted approval for the project in August 2019. The overall cost estimate for the proposed development stands at €61,660,861. This sum will be fully funded by means of grants paid to South Dublin County Council from the Department of Housing, Local Government & Heritage.

Location of Development:



Google Street View of Development looking East from R136 (Image taken in May 2022 as per Google Maps)





## Section B - Step 1: Logic Model Mapping

As part of this In-Depth Check, Internal Audit have completed a Programme Logic Model (PLM) for the Social Housing Development on land situated at Kilcarbery Grange, Clondalkin, Dublin 22

Objectives	Inputs to date	Activities to date	Proposed Outputs	Proposed Outcomes
<p>Proposed development consisting of 310 Social Housing units located at Kilcarbery Grange, Clondalkin, Dublin 22. The development will consist of the following...</p> <p>41 x 1-Bed, 2 Person, 3 Storey – Own Door            41 x 2-Bed, 3 Person, Duplex – Own Door            4 x 3-Bed, 5 Person, 3 Storey Duplex (Type L)            4 x 3-Bed, 5 Person, 3 Storey Duplex (Type L1)            4 x 2-Bed, 4 Person, 3 Storey Apartment            3 x 3-Bed, 5 Person, 4 Storey Duplex            114 x 3-Bed, 4 Person, 2 Storey House            32 x 3-Bed, 5 Person, 2 Storey Wide House            47 x 3-Bed, 5 Person, 2 Storey House            20 x 4-Bed, 7 Person, 2 Storey House</p>	<p>Professional/Technical /Administrative Staff resources</p> <p>Funding from Department of Housing, Planning, Community and Local Government.</p> <p>Existing land assets</p>	<p>Assessment of options bases on Development Masterplan</p> <p>Planning Application Process &amp; subsequent Approval</p> <p>Procurement of contractors / consultants for various Site Surveys</p> <p>Construction &amp; subsequent purchasing of Housing Units underway</p>	<p>The successful construction and delivery of a new social housing development consisting of 310 new social housing units.</p>	<p>Delivery of a new social housing Development scheme in line with the various local and National Policies which include:</p> <ul style="list-style-type: none"> <li>• Rebuilding Ireland</li> <li>• Social Housing Strategy 2020</li> <li>• National Planning Framework</li> <li>• National Spatial Strategy</li> <li>• Regional Planning Guidelines for The Greater Dublin Area 2010-2022</li> <li>• SDCC Interim Housing Strategy 2016</li> <li>• The Kilcarbery Grange Updated Masterplan 2017</li> </ul>

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## Section B - Step 2: Summary Timeline of Project/Programme

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The following section tracks this Social Housing Development from inception to conclusion in terms of major project/programme milestones.



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### Section B - Step 3: Analysis of Key Documents

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The following section reviews the key documentation relating to appraisal, analysis, and evaluation for this Social Housing Development.

<b>Project/Programme Key Documents</b>	
<b>Title</b>	<b>Details</b>
Rebuilding Ireland Programme	A Government Action Plan published in July 2016 to address homelessness in Ireland. A key action is to accelerate and expand the Rapid-Build Housing Programme.
The Social Housing Strategy 2020	A Government strategy published in November 2014 that committed to providing 35,000 new social housing units in Ireland between 2015 and 2020.
National Planning Framework	A national document that will guide at a high-level strategic planning and development for the country over the next 20+ years, so that as the population grows, that growth is sustainable (in economic, social, and environmental terms).
National Spatial Strategy	The National Spatial Strategy 2002-2020 is a 20-year coherent national planning framework for Ireland. It aims to guide the achievement of a better balance of social, economic, and physical development across the country, supported by more effective and integrated planning.
South Dublin County Development Plan 2016-2022	H1 Objective 1: To significantly increase the stock of social housing in the direct control of South Dublin County Council to meet the long-term housing needs of those households on the local authority housing list.

<p>Kilcarbery-Grange Updated Masterplan</p>	<p>The Preliminary Masterplan document was developed from a consultation process comprising of a series of workshops and meetings with steering committee members, the Project team and council officials.</p> <p>The purpose of the document is to:</p> <ul style="list-style-type: none"> <li>• Guide development in a sustainable and coherent manner.</li> <li>• Provide an outline of the nature and extent of critical infrastructure required to develop the site.</li> <li>• Provide information about the development for consultation and procurement purposes.</li> <li>• Set the parameters for the detailed masterplan and later planning and design stages</li> </ul> <p>The objectives of the framework plan are:</p> <ul style="list-style-type: none"> <li>• To provide clear analysis of the lands in respect of local, constraints and opportunities</li> <li>• To set out a clear vision for the development of the lands in the short to medium term (5-years)</li> <li>• To provide a robust framework structure for the development</li> <li>• To facilitate parcelled delivery of key infrastructure and development.</li> </ul>
<p>South Dublin County Council's Interim Housing Strategy 2016</p>	<p>The key purpose of the Housing Strategy element is to:</p> <ul style="list-style-type: none"> <li>• To identify the existing and likely future need for housing in the SDCC Development Plan.</li> <li>• To ensure that sufficient zoned and serviced land is provided to meet the different needs of different categories of households within South Dublin County.</li> <li>• To ensure that South Dublin County provides for the development of sufficient housing to meet its obligations as set out in the Eastern Midlands Regional Spatial Economic Strategy.</li> <li>• To counteract undue segregation between persons of different social backgrounds.</li> </ul>

## Section B - Step 4: Data Audit

The following section details the data audit that was carried out for this Social Housing Development. It evaluates whether appropriate data is available for the future evaluation of the project.

Data Required	Use	Availability
Appraisal/ Assessment of Options	Assess options and constraints and formally define needs to be met.	Yes. Detailed " <i>Kilcarbery-Grange Updated Masterplan</i> " including appraisal of all options available.
Cost Review	Assess costs of preferred option. Provides a basis for comparison to final cost.	Yes. " <i>Cost effective Analysis</i> " & " <i>Tender Financial Evaluation</i> " reports published by the National Treasury Management Agency available.
Risk Assessment	Assess and identify risks and document proposed mitigation/ control options.	Yes. Various Risk Assessments undertaken as part of the " <i>Kilcarbery-Grange Updated Masterplan</i> " & " <i>Cost effective Analysis</i> " reports.
Correspondence with Department of Housing, Planning, Community and Local Government, the Sanctioning Authority	Verify that approval was received from the Sanctioning Authority as required at each stage of the project.	Yes. Correspondence, relevant associated reports and stage submissions and approvals available.
Chief Executive Orders and Procurement Documentation	Assess compliance with procurement regulations	Yes. To date, all suppliers thus far have been engaged through an appropriate procurement process

### Data Availability and Proposed Next Steps

- Internal Audit is satisfied that there is sufficient data available for the future evaluation of the project.

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## Section B - Step 5: Key Evaluation Questions

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The following section looks at the key evaluation questions for the Proposed Development based on the findings from the previous sections of this report.

**Does the delivery of the project/programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)**

Yes. Internal Audit is satisfied that the delivery of the project to date complies with the standards set out in the Public Spending Code.

**Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?**

Yes, Internal Audit is satisfied that sufficient data is available up to this stage of the project for the future evaluation of the proposal.

**What improvements are recommended such that future processes and management are enhanced?**

At this stage of the project there are no improvements or recommendations.

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## Section: In-Depth Check Summary

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The following section presents a summary of the findings of this In-Depth Check on the proposed Social Housing Development on land situated at Kilcarbery Grange, Clondalkin, Dublin 22.

### Summary of In-Depth Check

The proposed Social Housing Development on land situated at Kilcarbery Grange, Clondalkin, Dublin 22 was reviewed for compliance with the Public Spending Code at the stage of **“Progressing – Construction Underway”**.

During this review, Internal Audit identified a change in procedures dealing with how payments were made to the project contractor. This change was made in order to better comply with statutory guidelines and the HSCD directorate are currently assessing any issues that may have arose from the older procedures.

Internal Audit is satisfied that the delivery of the project to date **satisfactorily** complies with the standards set out in the code; strong controls are in place to ensure compliance and these standards should be maintained throughout the remaining stages of the project.

## Quality Assurance – In Depth Check

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### Section A: Introduction

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This introductory section details the headline information on the programme or project in question.

<b>Programme or Project Information</b>	
<b>Name</b>	Grand Canal to Lucan Urban Greenway
<b>Detail</b>	South Dublin County Council funded by the National Transport Authority (NTA). Proposed works will consist of the linking of the Grand and Royals Canals with a Canal Loop Greenway. The scheme is being run in partnership with Fingal County Council, Waterways Ireland, and South Dublin County Council. The scheme aims to improve the public realm by providing links from the Grand Canal Greenways for commuters and leisure cyclists.
<b>Responsible Department</b>	Land Use, Planning and Transportation
<b>Current Status</b>	In progress.
<b>Start Date</b>	2018
<b>End Date</b>	On going
<b>Overall Cost Estimate</b>	€12 million



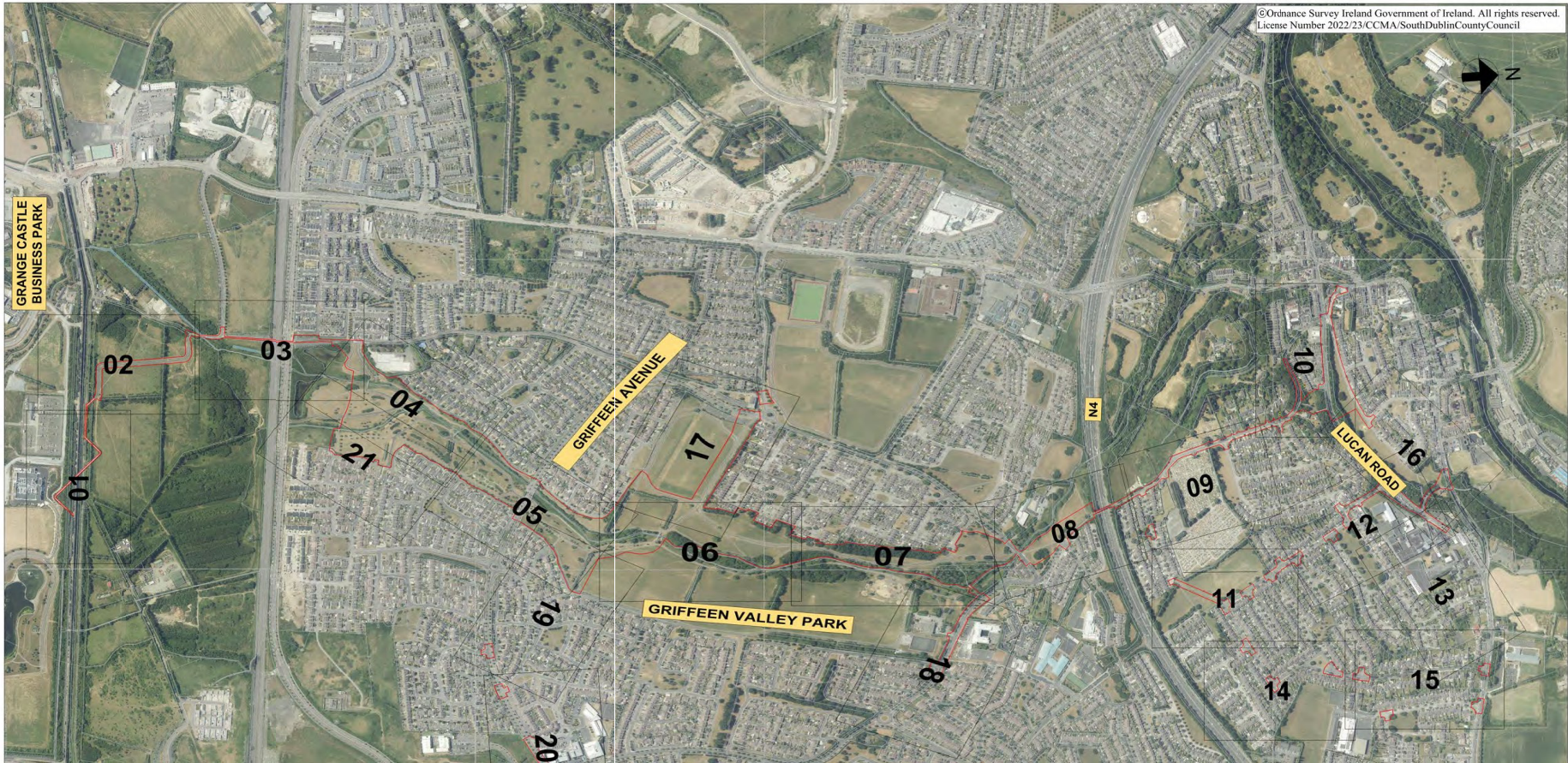
## Project Description

The purpose of the proposed scheme, as set out by SDCC and the NTA, is to provide a link from Grand Canal to Lucan Village enhancing the pedestrian and cycle facilities from Grand Canal, through Griffeen Valley Park and into Lucan Village.

Along with the improvements to pedestrian and cycle facilities, adjustments will be made to existing junctions along the main route and secondary links as part of these improvements.

Ultimately when the route is delivered it will help to improve safety, including a reduction in vehicle speeds, and is envisaged that it will contribute towards an increased number of trips in the area by pedestrians and cyclists. The proposed works will tie-into the existing site limits, private and commercial accesses, and junctions along the route.





Map of Grand Canal to Lucan Urban Greenway

## Section B: -Step 1: Logic Mapping

As part of this in-depth check, Internal Audit have completed a Programme Logic Model for the Grand Canal to Lucan Urban Greenway.

Objectives	Inputs to date	Activities to date	Proposed Outputs	Proposed Outcomes
<ul style="list-style-type: none"> <li>• The route should form part of a recreational loop between the two canal greenways.</li> <li>• Suitable for cyclists of all ages and abilities.</li> <li>• The route should provide for commuter cyclists.</li> <li>• Desirable for the route to pass through Lucan Village to provide increased business from recreational cyclists.</li> <li>• The route should form part of the NTA cycling network which seeks to connect the two canals by the most direct route.</li> <li>• All options should be cognisant of the existing environmental constraints.</li> </ul>	<ul style="list-style-type: none"> <li>• Staff resources</li> <li>• Funding from NTA (National Transport Authority)</li> <li>• Appointment of Multi-disciplinary consultancy to undertake a feasibility and option selection study including a concept design.</li> <li>• Part 8 planning application.</li> </ul>	<ul style="list-style-type: none"> <li>• Consultant appointed to progress the Lucan Canal Loop by carrying out preliminary design, statutory process, detailed design, tender process, construction supervision and handover stage.</li> <li>• Part 8 approved at Council meeting in November 2022.</li> </ul>	<ul style="list-style-type: none"> <li>• Successful delivery of a high quality safe and attractive pedestrian/Cycle route between the Grand and Royal Canals.</li> </ul>	<ul style="list-style-type: none"> <li>• Construction of 4.2 km shared pathways and cycle facilities.</li> <li>• Construction of 4.29 km school connections with improved footpaths, cycle facilities and school zones.</li> <li>• Junction amendments.</li> <li>• Associated services, Landscaping and Public Realm works.</li> <li>• Meets objectives/targets as mentioned in:               <ul style="list-style-type: none"> <li>➤ County Development Plan 2016-2022</li> <li>➤ Corporate Plan 2020-2024</li> <li>➤ National Cycle Policy Framework</li> <li>➤ GDA Cycle Network Plan</li> <li>➤ NTA Greater Dublin Area Transport strategy 2016-2035</li> <li>➤ Smarter Travel-A sustainable transport future 2009-2020</li> </ul> </li> </ul>

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## Section B - Step 2: Summary Timeline of Project/Programme

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The following section tracks the Grand Canal to Lucan Urban Greenway from inception to conclusion in terms of major project/programme milestones.



### Section B - Step 3: Analysis of Key Documents

The following section reviews the key documentation relating to appraisal, analysis, and evaluation for the Grand Canal to Lucan Urban Greenway.

<b>Project/Programme Key Documents</b>	
<b>Title</b>	<b>Details</b>
Project Monitor	Detailed documents and process at each stage
NTA-Project Control Document	Initial funding request document, NTA business case for band 3
Route Development Report	Sets out the transport planning and policy framework within which the Canal Loop Greenway is being developed. Details relevant planned developments withing the core study as part of the feasibility and options identification stage.
3-year Capital Programme 2023-2025	Outlines expenditure and funding source
<ul style="list-style-type: none"> <li>➤ Smarter Travel – A sustainable transport future 2009-2020</li> <li>➤ National Cycle Policy Framework</li> <li>➤ NTA Greater Dublin Area Transport Strategy 2016 – 2035</li> <li>➤ GDA Cycle Network Plan</li> </ul>	There is an onus on Local Authorities to take account of current prevailing policies and plans made at Central Government level.
Feasibility study	In 2018 consultants were appointed to carry out a feasibility scheme including a concept design.
County Development Plan 2020-2024	Outlines objectives across Directorates.
Corporate Plan 2020-2024	Outlines objectives across Directorates.
Part 8 Planning Application	Planning Report provides a summary of the relevant planning context and the main development features of the proposed.

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## Section B - Step 4: Data Audit

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The following section details the data audit that was carried out for the Grand Canal to Lucan Urban Greenway. It evaluates whether appropriate data is available for the future evaluation of the project.

<b>Data Required</b>	<b>Use</b>	<b>Availability</b>
NTA – Project Control Document	Initial funding application	Yes, detailed application on scope and initial costing of initial phase of the project
Chief Executive Orders and Procurement Documentation	Assess compliance with procurement regulations	Yes. To date, all suppliers thus far have been engaged through an appropriate procurement process
Route Development Report	Sets out the transport planning and policy framework within which the Canal Loop Greenway is being developed	Yes, detailed comprehensive report detailing the relevant planned developments within the core study areas as part of the feasibility and options identification stage.
Feasibility and options Documentation	Assessment criteria	Yes. Individual risk assessment documents for each Stage available.
Part 8 presentation to full Council	Sets out proposed plan	Yes. Indicative drawings and reports presented. Council minutes record agreement of elected members.

### Data Availability and Proposed Next Steps

Internal Audit is satisfied that there is sufficient data available for the future evaluation of the project.

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## Section B - Step 5 Key Evaluation Questions

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The following section looks at the key evaluation questions for the Grand Canal to Lucan Urban Greenway based on the findings from the previous sections of this report.

**Does the delivery of the project/programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)**

Yes. Internal Audit is satisfied that the delivery of the project to date substantially complies with the standards set out in the Public Spending Code.

**Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?**

Yes. Internal Audit is substantially satisfied that data is available up to this stage of the project for the future evaluation of the proposal.

**What improvements are recommended such that future processes and management are enhanced?**

No issues were identified during the in-depth review. IA is satisfied that this project is substantially in compliance with the code up to this stage of delivery.

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## Section C: In-Depth Check Summary

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The following section presents a summary of the findings of this in-depth check on the Grand Canal to Lucan Urban Greenway Scheme.

### **Summary of In-Depth Check**

Grand Canal to Lucan Urban Greenway was reviewed for compliance with the Public Spending Code up to the stage of “expenditure under consideration”.

Internal Audit is satisfied that the delivery of the project to date complies substantially with the standards set out in the code; substantial satisfactory controls are in place to ensure compliance and these standards should be maintained throughout the remaining stages of the project.



## Quality Assurance – In Depth Check

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### Section A: Introduction

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This introductory section details the headline information on the programme or project in question.

<b>Programme or Project Information</b>	
<b>Name</b>	Proposed increase in Revenue Expenditure
<b>Detail</b>	To provide an increase in Revenue Expenditure in 2023 in Service Area B0501 - Public Lighting Operating Costs.  Increased expenditure is due to increased costs in Materials, Energy, and associated aspects of providing the service.
<b>Responsible Directorate</b>	Land Use Planning & Transportation
<b>Current Status</b>	Expenditure Under Consideration (in 2022) and approved for 2023 budget
<b>Start Date</b>	Budgetary Process in 2022 for 2023
<b>End Date</b>	Ongoing
<b>Overall Increase</b>	€1,508,200.00

**Project Description:**

a) B0501 Public Lighting Operating Costs

Budget provision of **€4,994,300.00** which included an increase of **€1,508,200.00**, was approved in the 2022 SDCC budget process for 2023.

Extract from SDCC Adopted Budget 2023....

<b>Table F - Expenditure</b>				
<b>Division B - Road Transport &amp; Safety</b>				
<b>Expenditure by Service and Sub-Service</b>	<b>2023</b>		<b>2022</b>	
	<b>Adopted by Council €</b>	<b>Estimated by Chief Executive €</b>	<b>Adopted by Council €</b>	<b>Estimated Outturn €</b>
B0101 NP - Surface Dressing	-	-	-	-
B0102 NP - Pavement Overlay/Reconstruction	-	-	-	-
B0103 NP - Winter Maintenance	-	-	-	-
B0104 NP - Bridge Maintenance (Eirspan)	-	-	-	-
B0105 NP - General Maintenance	-	-	-	-
B0106 NP - General Improvements Works	-	-	-	-
B0199 Service Support Costs	-	-	-	-
<b>B01 NP Road - Maintenance and Improvement</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
B0201 NS - Surface Dressing	-	-	-	-
B0202 NS - Overlay/Reconstruction	-	-	-	-
B0203 NS - Overlay/Reconstruction – Urban	-	-	-	-
B0204 NS - Winter Maintenance	33,700	33,700	49,100	38,600
B0205 NS - Bridge Maintenance (Eirspan)	-	-	-	-
B0206 NS - General Maintenance - Urban	299,900	299,900	308,700	255,700
B0207 NS - General Improvement Works	-	-	-	-
B0299 Service Support Costs	17,800	17,800	23,900	26,400
<b>B02 NS Road - Maintenance and Improvement</b>	<b>351,400</b>	<b>351,400</b>	<b>381,700</b>	<b>320,700</b>
B0301 Regional Roads Surface Dressing	-	-	-	-
B0302 Reg Rd Surface Rest/Road Reconstruction/Overlay	-	-	-	-
B0303 Regional Road Winter Maintenance	156,500	156,500	186,700	192,100
B0304 Regional Road Bridge Maintenance	-	-	-	-
B0305 Regional Road General Maintenance Works	2,910,100	2,910,100	2,547,900	2,393,300
B0306 Regional Road General Improvement Works	-	-	-	-
B0399 Service Support Costs	616,800	616,800	547,700	584,400
<b>B03 Regional Road - Maintenance and Improvement</b>	<b>3,683,400</b>	<b>3,683,400</b>	<b>3,282,300</b>	<b>3,169,800</b>
B0401 Local Road Surface Dressing	-	-	-	-
B0402 Local Rd Surface Rest/Road Reconstruction/Overlay	-	-	-	-
B0403 Local Roads Winter Maintenance	179,200	179,200	152,200	198,700
B0404 Local Roads Bridge Maintenance	430,900	430,900	270,000	139,100
B0405 Local Roads General Maintenance Works	16,545,500	16,539,500	14,898,700	15,163,600
B0406 Local Roads General Improvement Works	269,200	269,200	266,000	288,700
B0499 Service Support Costs	1,828,400	1,828,400	1,454,300	1,551,900
<b>B04 Local Road - Maintenance and Improvement</b>	<b>19,253,200</b>	<b>19,247,200</b>	<b>17,041,200</b>	<b>17,342,000</b>
<b>B0501 Public Lighting Operating Costs</b>	<b>4,994,300</b>	4,994,300	<b>3,486,100</b>	4,379,800
B0502 Public Lighting Improvement	857,700	857,700	1,650,800	1,656,700
B0599 Service Support Costs	317,000	317,000	259,100	276,500
<b>B05 Public Lighting</b>	<b>6,169,000</b>	<b>6,169,000</b>	<b>5,396,000</b>	<b>6,313,000</b>

Breakdown of areas with individual increases (within service area B0501 Public Lighting Operating costs)

<b>Agresso Job Code:</b>	<b>Description:</b>	<b>2023 Allocation:</b>	<b>2022 Allocation:</b>	<b>Difference:</b>	<b>Reason:</b>
21600001	Routine Maintenance	€1,450,800	€1,290,300	€160,500	- Salaries increase. - Agreed CPI Increase in tendered maintenance. - Contract Rates - LVP Stamp Duty - Refunds
21600003	Minor Works	€100,000	€70,000	€30,000	Larger scheme agreed for 2023
21600008	ESB SDCC Energy Charge	€2,400,000	€1,500,000	€900,000	Expected increase nationally in energy charges for 2023.
21600010	Insurance	€30,500	€33,400	-€2,900	Decrease in charge from 2022
21600011	TII National Primary Route Energy Charges	€895,000	€520,000	€375,000	Expected increase nationally in energy charges for 2023.
21600012	TII National Secondary Route Energy and Maintenance Charges	€108,000	€62,400	€45,600	Increase in approved maintenance rates (CPI related) Increase in expected energy charges for 2023
<b>Total:</b>				<b>€1,508,200</b>	

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**Section B - Step 1: Logic Model Mapping**

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As part of this In-Depth Check, Internal Audit have completed a Programme Logic Model (PLM) for the proposed increase in Revenue Expenditure over the service area **B0501 – Public Lighting Operating Costs**

Objectives	Inputs	Proposed Activities	Proposed Outputs	Proposed Outcomes
<p>The continued uninterrupted provision (including repair &amp; maintenance) of approximately 30,000 Public streetlights in South Dublin County Council's administrative area.</p>	<ul style="list-style-type: none"> <li>• Increased Revenue Budget by <b>€1,508,200.00</b></li> <li>• Staff Resources</li> </ul>	<p>Continued Management of the revenue budget for service area B0501 – Public Lighting Operating Costs</p>	<p>Increase of available Revenue for this specific Service area in anticipation of increased associated costs (Materials, Energy, etc.)</p>	<p>The continued uninterrupted provision of Public Lighting throughout the county.</p>

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## Section B - Step 2: Summary Timeline of Project/Programme

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The following section tracks the proposed increase in Revenue Expenditure over the service area under review: -

The timeline summary from inception to budget approval under the area of expenditure being considered in 2022.

The below strategies / plans set out the background and objectives to the increased activities and subsequent increase in budget in the following area:

### **B0501: Public Lighting Operating Costs**



- SDCC Corporate Plan 2020 – 2024
- Annual Service Delivery Plan 2023
- SDCC Management Team Plan 2023
- SDCC Adopted Budget 2023

## Section B - Step 3: Analysis of Key Documents

The following section reviews the key SDCC documentation relating to appraisal, analysis, and evaluation for the proposed increase in Revenue Expenditure over service area:

### B0501 - Public Lighting Operating Costs

Project/Programme Key Documents	
Title	Details
SDCC Corporate Plan 2020-2024	<p>Our Operating Environment</p> <ul style="list-style-type: none"> <li>Our participation in the Eastern - Midlands Regional Waste Management Plan 2015 – 2021 will work to prevent waste, increase recycling activity, and further reduce landfill. Developments such as the Grand Canal Greenway, Green Flag programmes, the LED <b>public lighting</b> replacement programme, and creating and supporting bio-diversity areas (areas with different plants and animals) and are all significant achievements over the last five years. These show the Council’s willingness and ability to support new systems and practices that can lead to greater environmental sustainability.</li> </ul> <p>High-level themes, objectives, and strategies</p> <p>Land Use Planning &amp; Transportation</p> <p>Objective 3: Through the built environment, promote a sense-of-community in the different places of South Dublin</p> <ul style="list-style-type: none"> <li>Continue delivery of the county-wide LED <b>public lighting</b> upgrade programme. [Lighting that uses a lot less energy.]</li> </ul>
SDCC Annual Service Delivery Plan 2023	<p>Land Use Planning &amp; Transportation</p> <p>Objective 2: Connect places through sustainable mobility projects.</p> <ul style="list-style-type: none"> <li>Maintain and repair <b>public lighting</b> and traffic signals.</li> </ul>
SDCC Management Team Plan 2023	<p>Land Use Planning &amp; Transportation (LUPT) – Strategic Planning for resilient Growth</p> <ul style="list-style-type: none"> <li>Maintain and repair <b>public lighting</b> and traffic signals.</li> </ul>

<p>SDCC Adopted budget 2023</p>	<p>The 2023 budget was adopted on 17<sup>th</sup> November 2022. The budget strategy sets out the requirement for increased expenditure for the reason outlined below: -</p> <p>Division B – Road Transport and Safety</p> <p>Division B provides for total expenditure in 2023 of €39,087,700. This represents an increase of €4,287,200 over the 2022 adopted budget of which €3,755,700 is to address the increased cost of materials and energy caused by high inflation.</p> <p>The transport team leads several important areas. The team maintains our existing network of streets, footpaths, cycle tracks and all our <b>public lighting</b>, as well as carrying out winter maintenance works and responding to emergencies.</p> <p>The team also works to upgrade our transport infrastructure, delivering new streets, new active travel infrastructure and enhancements to our villages and district centres.</p>
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### Section B - Step 4: Data Audit

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The following section details the data audit that was carried out for the proposed increase in Revenue Expenditure over the service area **B0501 - Public Lighting Operating Costs**

<b>Data Required</b>	<b>Use</b>	<b>Availability</b>
2022/2023 revenue Budget variances in B0501	Analysis of variances	Documents provided showing budget variances.
Breakdown of individual areas of increased expenditure	Analysis of methodology used to implement increases	Documents provided showing methodology for increases

#### **Data Availability and Proposed Next Steps –**

Budget variances analysis and explanatory/methodology documents were available to support increases in revenue at this level.

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### Section B - Step 5: Key Evaluation Questions

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The following section looks at the key evaluation questions for proposed increase in Revenue Expenditure over the service area B0501 - Public Lighting Operating Costs.

#### **Does the delivery of the project/programme comply with the standards set out in the Public Spending Code? (Appraisal Stage, Implementation Stage and Post-Implementation Stage)**

Yes. The increase reviewed could be substantiated. The increase enables the meeting of objectives and delivery of expected outcomes.

#### **Is the necessary data and information available such that the project/programme can be subjected to a full evaluation at a later date?**

The objective for the increase in the service areas reviewed are clearly set out in local strategic documents. High level and detailed costings were available to support the increases in revenue at this level.

#### **What improvements are recommended such that future processes and management are enhanced?**

Engagement with the energy providers in question to provide estimated / projected cost increases may have been a prudent further step in the evaluation process.



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## Section C: In-Depth Check Summary

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The following section presents a summary of the findings of this In-Depth Check on the Expenditure over the service area: **B0501 - Public Lighting Operating Costs**.

### Summary of In-Depth Check

An in-depth check on the budget increase of €1,508,200.00 over the service area **B0501 - Public Lighting Operating Costs** was carried out to assess compliance with the standards set out in the Public Spending Code.

This net increase comprised a number of different expenditure elements.

The basis for the increase in the revenue budget was substantiated by: -

- *“Division B provides for total expenditure in 2023 of €39,087,700. This represents an increase of €4,287,200 over the 2022 adopted budget of which €3,755,700 is **to address the increased cost of materials and energy caused by high inflation.**”*

The objectives and expected outcomes for the increased budget across the service areas were clearly documented.

An overall satisfactory rating has been assigned to this review.